

Austria	100.00	Denmark	100.00	France	100.00	Germany	100.00	Italy	100.00	Japan	100.00	Netherlands	100.00	Portugal	100.00	Spain	100.00	Sweden	100.00	Switzerland	100.00	UK	100.00	US	100.00	West Germany	100.00	Yugoslavia	100.00
Belgium	100.00	Canada	100.00	Finland	100.00	Greece	100.00	Ireland	100.00	Korea	100.00	Luxembourg	100.00	Norway	100.00	Poland	100.00	South Korea	100.00	Taiwan	100.00	Thailand	100.00	Turkey	100.00	USSR	100.00	USSR	100.00

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Monday December 23 1991

SOUTH AFRICA

Inching along the path to democracy

Page 4

£ D 8523A

World News

Yugoslav republics to decide on EC recognition

The six Yugoslav republics will decide today whether to seek recognition from the European Community, following agreement between EC foreign ministers in Brussels last week.

Meanwhile, Croatia said it had agreed Christmas truces with the Yugoslav federal army on two of the main battle fronts of the civil war. But a similar truce in another area arranged on Saturday was almost totally ignored and fighting went on unchecked. Page 13

Five killed in Ulster

Five people were shot dead in Northern Ireland by Protestant and Republican gunmen in a series of "hit-for-hit" killings over the weekend.

Nationalist victory

Taiwan's ruling Nationalist party won a comfortable victory over its main rival, the Democratic Progressive party, in elections for the National Assembly. Page 4

Mittlerand poll blow

French president Francois Mitterrand's opinion poll rating has hit a new low. Only 22 per cent of voters are satisfied with his performance, while 65 per cent are dissatisfied, according to the latest IFOF poll. Page 2

Mideast peace talks

Israel has agreed that Middle East peace talks, due to resume on January 7, may take place in Washington. Israel seeks to defuse criticism over raid. Page 4

Vote on Wagner music

The Israel Philharmonic Orchestra has postponed plans to end a 63-year ban on Richard Wagner's music, which still haunts survivors of the Nazi Holocaust, while it asks subscribers for their views.

Florence bans cars

Florence will be closed to private cars during the day throughout January in an attempt to combat worsening air pollution.

Air crash kills 26

Up to 26 people were feared dead when a 50-year-old DC-8 aircraft on a tourist flight crashed into a wood in fog near Heidelberg, southern Germany. Four people survived.

Chaos in French Alps

A tourist was killed and thousands of motorists stranded as heavy snow paralysed the French Alps. The tourist died when an avalanche swept through an apartment in La Plagne. Another avalanche injured four people in Val d'Aoste. Heavy rain, snow and avalanches also caused traffic chaos in Austria, stranding thousands of holidaymakers.

Gulf states back aid plan

Finance and foreign ministers from the six-member Gulf Co-operation Council have approved plans for a \$100m development fund to aid other Arab states. They were meeting ahead of a summit of their leaders in Kuwait today.

Three killed by bomb

Three people were killed and 40 injured when a bomb exploded in a New Delhi flea market. Police said Punjab militants could be involved.

Albanian election date

Albanian president Ramiz Alia has proposed general elections for next March 1 and hinted that he might step down soon, saying he did not believe he was the only politician who could do the job.

Elephants kill four

Wild elephants trampled to death four people when residents tried to scare away a herd rampaging through their village in the central Indian state of Madhya Pradesh.

Business Summary

Japan plans more bond issues to raise revenue

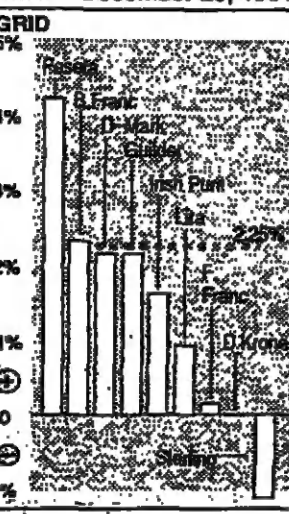
Japan will sharply increase the issue of government bonds next year to make up for a shortfall of revenues caused by slack economic growth, according to the Ministry of Finance. The plan for increased deficit financing is part of a ¥72,218bn (\$544bn) budget proposal for fiscal 1992, beginning in April. Page 12

MAXWELL Communications Corporation directors have been barred by a UK High Court judge from asking a US bankruptcy court in New York to grant them control of the company's US assets. Page 13

EUROPEAN Monetary System

Tensions inside the ERM increased last week after the Bundesbank surprised the markets with a ½ point rise in German interest rates. The D-Mark, Dutch guilder and Belgian franc all gained in strength, while sterling was further adrift from the other currencies on the growing belief that the UK government will not allow interest rates to rise. Currencies. Page 23

EMS December 20, 1991



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrowest 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

FLORIDA state insurance regulators are suing Merrill Lynch, the Wall Street brokerage house, over its involvement with Guarantee Security Life Insurance, a small insolvent life company. Page 13

EASTERN Europe faces a second economic shock in 1992, with the Soviet economy virtually collapsing amidst hyperinflation and political turmoil, according to a new forecast by Morgan Stanley, the US merchant bank. Page 2

JAPAN may bow to US demands for a contribution to an \$8.25bn scientific research project in order to ease bilateral economic frictions in advance of President George Bush's visit to Tokyo next month. Page 4

AMERITECH, fourth largest US regional telephone company, announced that it will take a \$140m after-tax restructuring charge against fourth quarter earnings. Page 15

GERMAN government commission has recommended far-reaching changes in the structure of the country's railway system in order to cut the heavy burden of state financial support. Page 2

CONROY Petroleum and Natural Resources, an Irish exploration group, appears to have temporarily forestalled efforts by two major foreign mining companies to take control of one of Europe's major zinc and lead deposits. Page 14

Violence flares as rebels attempt to capture Georgian president

11 Soviet republics agree to end union

By John Lloyd in Moscow and Gillian Tett in Alma Ata

RUSSIAN red white and blue flags yesterday began replacing red Soviet banners in embassies round the world following the creation of the Commonwealth of Independent States as the successor of the Soviet Union.

Members of the staff of Mr Mikhail Gorbachev, the Soviet president, were reported moving out of their offices.

At the same time, in Tbilisi, capital of Georgia, the only former Soviet republic not to accede to the Commonwealth apart from the three Baltic republics, fighting flared up yesterday round the Supreme Soviet in the centre of the city.

Rebel national guardsmen attempted to storm the building and to capture Mr Zviad Gamsakhurdia, the president. At least 10 people were reported killed and 50 wounded, including Mr Roman Gvantsadze, a deputy interior minister. Fighting resumed last night after a brief truce.

The Russian president said he was leaving the country by 11 of the remaining 12 Soviet republics in Alma Ata, capital of Kazakhstan on Saturday, apparently give effective control of the Soviet Union's nuclear arsenal to Mr Boris Yeltsin, the Russian president.

However, the protocols and agreements say nothing about the common mechanisms of economic policy and reform between the republics apart from pledging "allegiance to the formation and development of a common economic space".

There is as yet no agreement on a common raising of prices, planned by the Russian government on January 2.

Mr Yeltsin, the dominant force in Alma Ata, said on his return to Moscow yesterday that the rouble would remain the common currency - in spite of statements by Ukraine that it would introduce its own currency in the middle of next year, and by Belorussia that it would introduce coupons - only valid within Belorussia - to replace up to 60 per cent of the value of all pay packets.

Mr Andrei Nekuchayev, the Russian foreign minister, said before the presidential summit that Russia would move over to world

contracted out decisions on their use to Mr Yeltsin.

Marshal Yevgeny Shaposhnikov, the Soviet defence minister, remains at the head of the military until December 30, when a further meeting of republican presidents in Minsk, the Belorussian capital, will attempt to agree the future of the armed forces.

Mr Yeltsin said a committee would be set up to establish joint control of the common borders. But Mr Lenid Kravchuk, the Ukrainian president, said that Ukraine would guard its own borders.

The Commonwealth will not be a sovereign state. Nor will it bestow citizenship.

Mr Yeltsin said Mr Gorbachev should be allowed to retire "with dignity".

In an interview yesterday with CBS television, Mr Gorbachev said he would study the documents, ensure the Commonwealth was "a reality" and "within a few days I will make my decision".

A spokesman said Mr Gorbachev might make a farewell television address - a medium he has used many times during his leadership.

Hazardous journey, Page 2



Russian president Boris Yeltsin in characteristically confident mood before signing yesterday's agreement in Alma Ata for the establishment of a Commonwealth of Independent States. Nursultan Nazarbayev, president of Kazakhstan, looks on.

prices for inter-republican transactions in the new year. It would also keep republican budget deficits to a maximum of 3 per cent and interest rates high by using its effective control of the former Union financial and banking institutions.

The four states with strategic nuclear weapons - Belorussia, Kazakhstan, Russia and Ukraine - keep joint control of these weapons until, as envisaged in one of the agreements, all except the Russian Republics have moved back to Russian territory by July 1992.

Belorussia and Ukraine have

limit the scope of the international conference on aid to the Soviet Union due to take place next month in Washington.

Several western officials in Washington said the meeting risked becoming little more than a forum for co-ordinating humanitarian aid already in the pipeline.

Mr Jacques Delors, the European Commission president, said he would today recommend that representatives of the 12 European Community member states attend the conference, even though there has been growing tension between Washington and Brussels over sharing the burden of aid to the former Soviet Union.

Background, Page 3

Editorial Comment, Page 10

US doubts success of commonwealth

By Lionel Barber in Washington

THE Bush administration has serious doubts over whether the proposed Commonwealth of Independent States can succeed as a co-operative defence alliance with joint economic policies, according to senior US officials.

This bleak assessment of the commonwealth's prospects for success was made by Mr James Baker, US secretary of state, who returned to Washington at the weekend after a seven-day tour of the old Soviet Union.

Mr Baker will brief President George Bush this week, focusing on proposed arrangements for the central command and control of nuclear weapons, the timetable for US recognition of the new commonwealth members, and prospects for economic reform.

He returned from the Soviet Union struck by the general lack of understanding among the leaders of the commonwealth members about what is required for serious political and economic reform.

Doubts in the Bush administration about President Boris Yeltsin's political judgment intensified after the Russian leader's humiliation of President Mikhail Gorbachev and his power grab of the central government's remaining assets.

Instead of dealing with one foreign minister, it might well end up being 12.

Political leaders in Russia, Ukraine, Kazakhstan and Belorussia - the four nuclear armed republics - gave Mr Baker assurances that the nuclear weapons would be subject to a unified command.

But US officials are not treating them as iron-clad until US experts verify the situation on the ground under rules laid down by the Strategic Arms Reduction Treaty signed this year.

Doubts about the commonwealth, and renewed US scepticism about the prospects for economic reform are certain to

limit the scope of the international conference on aid to the Soviet Union due to take place next month in Washington.

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Background, Page 3

Editorial Comment, Page 10

Ford says UK plants trail rest of Europe

By Kevin Done, Motor Industry Correspondent

FORD'S UK car and van assembly plants still lag far behind the productivity of the company's continental European plants in Germany, Spain and Belgium, according to a report by the US carmaker.

Despite lower UK wage rates, Ford's unit labour and overhead costs for producing vehicles in the UK are also substantially higher than at its other European plants.

The disclosure confirms the scale of the challenge facing the European motor industry in the 1990s as Japanese carmakers establish a first wave of assembly plants in Europe.

At the end of last week, Ford of Britain was the mainstay of Ford of Europe's profitability in the late 1980s, but its profits have collapsed in the face of.

● The severe recession in the UK new car market.

● The higher cost of making vehicles in Britain.

● The severe problems encountered at Jaguar, the UK luxury carmaker it took over for £1.6bn at the end of 1989.

Ford feels the drag, Page 5

Williams fails in Racial bid

By Roland Rudd in London

WILLIAMS Holdings, the British industrial conglomerate, has been decisively defeated in its £700m-plus (\$1.27bn) takeover battle for Racial Electronics.

When the bid closed at noon yesterday Williams announced it had only 25.8 per cent acceptance. It already owned 9.95 per cent of Racial.

However, Williams is likely to have lost its biggest shareholder for some time. It yesterday reiterated its doubts about whether the company would be able to realise its full year pre-tax profit forecast of more than £50m for 1991.

The three-for-20 share offer, plus 10p per Racial share, suffered from a falling market which at one stage during the bid wiped more than £100m off Williams' original £750m offer.

At the end of last week, when most institutional investors made up their mind, the bid was worth £780m.

Background, Page 13

We wish a special Season's Greetings to our valued customers:

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Bergdorf Goodman

New York

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Boston

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Kiton SpA, Corso Venezia 8, Milano, Italy.

Kiton Inc., Crown Building, 730 Fifth Avenue, New York.

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As the tide of repossessions rises, Sir George Young, UK housing minister, has been charged with the task of convincing the 3.7m families tempted into home ownership since 1979 that they have not been abandoned to their fate by the Conservatives. Page 28

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presidential election campaign into life. Page 28

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Anthony Harris: No welcome for the Woman of the Year. Page 12

Japanese Christmas: A polished representation of the modern commercial Christmas. Page 28

INTERNATIONAL NEWS

Reforms will trigger ominous rates of unemployment

Eastern Europe 'faces second economic shock'

By Anthony Robinson, East Europe Editor

AFTER two tough years of economic reform, eastern Europe faces a second economic shock in 1992, and the Soviet economy will virtually collapse amid hyperinflation, according to the latest economic and political forecast for the region by Morgan Stanley, the US merchant bank.

Giving what he called "a cry of alarm", Mr David Roche, senior analyst for the region, added: "Eastern Europe faces a new crisis because its reforms will lead to ominous rates of unemployment rather than economic growth next year."

The former Soviet Union faces "at best a Bonapartist, at worst an anarchic" outcome because reform has not started and "the ex-communist democrats don't have a mandate", he added.

"The west will try to buy its own security in the Union of Sovereign States (USS) by influencing events it cannot control with aid of between \$10bn to \$50bn per year for the foreseeable future. This will add around 0.2 per cent to real interest rates," the report predicts.

"But this will be insufficient to do anything but stave off starvation. It would take at least \$100bn a year, or 0.5 per cent on western interest rates, to start tackling the deep-rooted structural problems which afflict all sections of the Soviet economy," Mr Roche added while presenting the report.

Describing 1992 as eastern Europe's "year of living dangerously", the report offers a much bleaker forecast than last week's OECD report.

Morgan Stanley warns of an approaching "calamity" which can be avoided only "if the west recognises that laissez-faire reform will not produce minimal prosperity within a politically feasible time frame. The west has to start partici-

pating in infrastructure projects to absorb labour in the east."

This will be particularly important in the former Soviet Union, which will soon have an army of unemployed equal to the population of France.

A social explosion has not yet occurred because of lingering relief at the restoration of democracy and because thousands of bankrupt companies have been kept alive artificially, according to Morgan Stanley's analysis.

But market reforms have brought an increase in western imports, not a rise in domestic production. The bank predicts that eastern Europe - excluding east Germany, which already benefits from massive capital transfers - will be obliged to abandon laissez-faire market reforms and spend heavily on job-creating infrastructure projects, especially those using local inputs like road and housing construction.

Otherwise governments will be swamped by unemployment, expected to rise to 19.1 per cent of the labour force from 3.4 per cent when reform started in 1989.

Such projects will have to be financed from abroad because higher government spending and the third consecutive decline in east European GDP will lead to a rise in the region's average budget deficits to 7 per cent of GDP, from 2.8 per cent in 1991. The region's gross foreign debt will rise to \$98.4bn from an estimated \$91.5bn in 1991.

The report also casts doubt on the ability of the current Russian economic reform programme, drawn up by Mr Yegor Gaidar, to re-establish the rouble as a viable currency. Current plans for a balanced budget, for example, are based on a 25 per cent value added tax "in a country without an accounting or tax collection system", the report notes.

IMF team warns Ukraine on policy

By Chrystle Freeland in Kiev

AN IMF team has praised Ukraine's resolution to maintain a balanced budget, but cautions that this goal is unachievable without wide reform of the fledgling nation's public finance system.

"The balanced budget goal is not attainable on present or proposed policy," the IMF concludes in a report presented to the Ukrainian Ministry of Finance last week.

The IMF team warns that the Ukrainian government, which is crippled by understaffed and inexperienced, has seriously underestimated the cost of servicing public debt and the likelihood of rocketing inflation and unemployment, and that it is overly optimistic about revenue to be generated under its proposed taxation system.

Worse yet, the IMF reports that Ukraine's struggle to maintain a balanced budget will be waged in the highly unfavourable conditions of steep inflation and a deep contraction of the economy.

To cope with these pressures, the IMF team proposes changes in Ukraine's budget mechanism, taxation system and social welfare net.

The report argues that in view of Ukraine's heavy pre-determined budget commitments, the key to a balanced budget is linking expenditure credit to revenue availability through a system of conservative monthly cash allowances for each spending ministry. The team also recommends the cre-

ation of a high-powered watchdog committee to keep spending ministries in line, but across-the-board ban on local government bank borrowing.

The IMF report recommends an overhaul of Ukraine's proposed tax system. The Ukrainian scheme relies heavily on payroll taxation and value added tax (VAT).

The IMF team suggests a drastic reduction in payroll taxation - which it fears would make Ukrainian labour costs uncompetitive - and a tax at the manufacturing stage, in lieu of VAT, which it believes is too complex for the Ukrainian bureaucracy to administer.

The IMF team recommends a steep punitive tax on wage increases, to be levied on enterprise wage bills, as a brake on wage inflation.

The team also proposes the introduction of a uniform import duty.

In the interest of transparency and fairness, the report urges Ukraine to eliminate most tax exemptions, especially on personal income tax and enterprise income tax.

The IMF praises Ukraine's social safety net but warns that proposed wage indexation - a cornerstone of President Leonid Kravchuk's election platform - is "a particularly onerous burden" for Ukraine and should be eliminated. The report also suggests that cash benefits for vulnerable groups should be supplemented by food stocks.

Tentative start to a hazardous journey

By John Lloyd in Moscow and Gillian Tett in Kiev

THE Soviet Union has come to an end, put to rest by its remaining constituent members. And although this is enough for a day's work, it is evident that little else was agreed between the members of the new Commonwealth at Alma Ata, the Kazakhstan capital, during the weekend.

It has been agreed that 11 of the 12 former Soviet republics - barring Georgia, in the throes of the collapse of the Gamsakurdia regime - will form a commonwealth which has no pretensions to be a state, but which will none the less put its security from and retaliation to nuclear attack in the hands of the four members possessing strategic nuclear weapons.

Two of these, Ukraine and Belorussia, have devolved the authority to use the missiles on their territories to Mr Boris Yeltsin, the president of Russia. Their missiles are then to be destroyed, while the republics will join the Nuclear Non-proliferation Treaty as non-nuclear states.

The missiles in Kazakhstan are set to be destroyed or withdrawn to Russia by mid-1992, as laid down in the US-USSR treaty on strategic arms reduction (Start), whose stipulations the successor states have bound them-

selves to recognise. "Russia is the inheritor of the Soviet Union in the field of nuclear weapons," said Mr Andrei Koryev, the Russian foreign minister. It is also the inheritor, as far as the commonwealth members are concerned, of the card to the supreme superpower club: permanent membership of the UN Security Council.

Marshal Yevgeny Shaposhnikov, Soviet defence minister, says as commander of the Soviet military, and thus in executive control of the nuclear arsenal, but only until December 30, when a further meeting of the heads of the commonwealth in Minsk, the Belorussian capital, decides how the armed forces will be "reformed".

All the rest is cloudy or left unsaid: and everything must be ratified by the legislatures of the states concerned.

Nothing was apparently decided in Alma Ata on economic issues - the matter of most concern to citizens of the commonwealth.

The Alma Ata declaration blandly states that "alliance to co-operation in the formation and development of a common economic space, and all-European and Eurasian markets, is confirmed".

This says nothing about whether the other members will raise prices on January 2, as Russia is committed to do, and as Belorussia and Ukraine originally agreed to do. Nor does it answer the urgent issue of how, if they do not raise prices with Russia, the other republics will stop Russians crossing their borders to strip their shelves of cheaper goods.

Decisions on how far common structures will be established, and how wide their powers will be, are also consigned to the future.

Asked about the question of citizenship, Mr Islam Karimov, the Uzbek President, replied that he supposed there would be both a commonwealth citizenship and separate republican one.

Mr Yeltsin disagreed. "The commonwealth is not a government," he said, speaking in slow and overly deliberate tones, apparently aimed at the Central Asian leaders, who seem to cling to a much tighter concept of a commonwealth than their slavish counterparts.

What about the control of borders? he was asked. Mr Yeltsin replied that this would be decided through a commonwealth border commission. Mr Leonid Kravchuk, the Ukrainian President, tartly denied

this. Most Ukrainians are strongly opposed to participating in anything that resembles a Union. The Ukraine, he said, would be guarding its own borders.

However, there was agreement in principle that the supreme body of the commonwealth will be a council of heads of state (the presidents), to be paralleled by a council of heads of government (the prime ministers). These will "co-ordinate the activities of the states of the new commonwealth in the sphere of common interests".

Destruction is easier than creation. None of the states agreed for a continuation of the union, nor did they heed the warnings of Mr Mikhail Gorbachev, the Soviet president, or other Soviet figures such as Mr Victor Gerashchenko, chairman of Gosbank, that without treaties on common financial and banking systems, they would beggar each other in desperate searches for economic security.

It was, as Mr Mircea Snegur, president of Moldova, remarked yesterday on arriving back in his capital, "a start".

But just how long the route to be travelled together will be remains a mystery.

Mitterrand popularity rating continues to fall

By Ian Davidson in Paris

THE steady decline in French President François Mitterrand's opinion poll rating, which has been falling since he appointed Mr Edith Cresson as prime minister last May, has hit a new low.

Only 22 per cent of voters are now satisfied with Mr Mitterrand's performance, as president, whereas 65 per cent are dissatisfied, according to the latest IFOP poll published in yesterday's *Journal du Dimanche*.

This approval rating is 6 points down on a November poll by IFOP, and is the lowest ever registered by a president in the 35-year history of the Fifth Republic.

Mrs Cresson's approval rating is worse than the president's, with 20 per cent satisfied and 57 per cent dissatisfied.

In public Mr Mitterrand affords a forthright disclaimer for the opinion polls.

Last Sunday he said on television: "I am not giving up. I intend to remain absolutely impassive, without being influenced either by the polls or by what I see in the press."

But the decline in his popularity and that of the ruling Socialist party points to serious electoral difficulties ahead for the government, starting with regional elections in March.

The Socialist party's popularity has tumbled from 53 to 36 per cent since June. But the apparent threat to general election from the political establishment: the mainline conservative parties have benefited little, since they can muster only a 33 per cent popularity rating.

President Jacques Delors of the European Commission is increasingly criticised as a potential saviour of the Socialist party's fortunes.

However, he seems unlikely to return to French politics, except on terms which could lead to the presidency.

He is frequently touted as a replacement prime minister after the regional elections, but he is unlikely to accept so ungrateful a role which would probably undermine the precious asset of his popularity.

Last week he was in France, campaigning in support of Mr Lionel Jospin, the leader of one of the main Socialist party factions.

But he told journalists: "I am in Brussels; you will not get me back to Paris."



A Muscovite shouting his protest against the freeing of prices, during a 'March of the Hungry Queues' staged in the Russian capital yesterday

Decline of Aeroflot mirrors the country's disintegration

By Gillian Tett

IT WAS, the weary air hostess said, just a typical day at Moscow's Domodedovo airport.

The flight to Dushanbe was eight hours later; the flight from Gvardlovsk had not yet arrived; and the flight to Alma Ata... well, nobody knew when that would be going.

Her words were an indication of the degree to which the Soviet Union is now disintegrating, both physically and politically.

Earlier this autumn the Central Soviet Aviation Ministry, which had previously co-ordinated Aeroflot's activities, was disbanded without a replacement.

But the republics - and separate Russian regions - have been quick to claim the airports and aircraft on their territory as their own.

In Baku airport, for example, the fleet of ageing aircraft has been repainted in wobbly signs that declare them the property of the newly established "Azerbaijani Air Company".

The result has been administrative chaos. One senior Russian official insists that the

40 per cent of Russia's ageing fleet of 7,000 aircraft are grounded because of a shortage of spare parts.

"Soon we are going to face a situation where we will not be able to use many planes because of their age... but we do not have any to replace them with," said one senior transport official.

The physical disintegration is matched by a political one. Earlier this autumn the Central Soviet Aviation Ministry, which had previously co-ordinated Aeroflot's activities, was disbanded without a replacement.

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Nearly half of all airports are now closed for lack of fuel, and

"independent" airlines are prepared to sign a central co-ordinating agreement. But many of them are struggling to establish links with fuel suppliers or aircraft factories - links that were previously guaranteed under central control.

Russia is determined to solve growing financial problems by increasing fares, hitherto ludicrously low by world standards. These are due to climb threefold in January in Russia, and more in other republics.

Many seats on international flights will only be sold for hard currency.

At the same time the new air companies are scrambling to set up joint ventures with western airlines. British Airways recently signed a \$20m (\$36.4m) deal with a division of Russian Aeroflot to establish "Air Russia".

But because such plans will not be operative for several months, the joint ventures will provide little relief for passengers stranded across the Soviet Union.

New economy minister for Poland

MR Jan Olewski, Poland's new prime minister, proposed at the weekend to drop Mr Leszek Balcerowicz from his new cabinet, writes Christopher Bobinski in Warsaw.

Mr Balcerowicz has run the economy for the past two years. Parliament is to vote on the list today, and it could have a rough ride, as it contains too few representatives of the larger parties in the house.

Mr Olewski told parliament at the weekend he wanted to reverse the present recession, which has seen a 35 per cent drop in industrial sales compared with 1989.

Mr Jerzy Eyszmunt, who has been a critic of Mr Balcerowicz's monetarist approach to the economy, is to be the chief economic minister in the new cabinet. He expects zero growth next year with incentives for exporters and investors in domestic companies.

Lucchini, the Italian steel maker, has signed a memorandum of understanding to establish a joint venture with Enea Warszawa, a quality Polish steel producer.

Greek move to curb influx of Albanians

By Karin Hope, recently in Dervicjan

GREECE is sending more troops to the northern border with Albania this week to prevent a possible influx of illegal immigrants over the New Year holiday, according to government officials.

At the same time, emergency food aid to Albania is being increased, with 40,000 family packages to be distributed in the next few days by the government-backed Foundation for Resettlement of Repatriated Greeks.

Greek commando units are already patrolling mountainous areas near the main border crossing at Kakavia, where police buses arrive daily from Athens carrying Albanians being expelled for entering Greece without visas.

More than 40,000 visas were granted this year, mostly to Albanians of Greek origin. But 30,000 more Albanians are thought to be working illegally in Greece. The expulsions were stepped up following increased arrests of Albanian immigrants in recent weeks on charges ranging from pickpocketing to

robbery with violence and murder.

However, many of those expelled soon slip back into Greece. Food shortages in Albania are worsening, especially in the countryside, triggering fears of a mass exodus.

Little of the aid provided to the Albanian government by Italy and the European Commission seems to reach the rural population.

"You can't guarantee that aid will reach the people if it's handed for unless you hand it over yourself," the distribution of food to families on the basis of the local electoral register, says Mr Costas Hailmas of the foundation, which co-ordinates Greek aid programmes to Albania.

In the village of Dervicjan, about 10 miles north of the border, most families rely on supplies sent by relatives working in Greece.

The village grocery is completely empty, but the cafe sells Greek beer, biscuits and chocolate.

Waigel firm on pre-conditions for Emu

By Quentin Peel in Bonn

NO EUROPEAN monetary union (Emu) will be established unless the strictest economic pre-conditions are fulfilled by its member states, Mr Theo Waigel, the German finance minister, warned at the weekend.

In two separate interviews he sought to head off a sudden outburst of domestic criticism over the eventual demise of the D-Mark by insisting that the future European currency would be, if anything, more stable.

He also suggested the future currency need not be called the Euro and could have different faces.

In each European Community country to recall the national currency.

His remarks make it clear that Germany is determined to apply the strictest possible interpretation to economic convergence criteria for Emu.

"No country can become a member of this monetary union if it lags behind Germany in consciousness of the need for stability, and in success in creating such stability," he told Europa magazine,

which is published by the federal government.

"Only those who are recognised as being qualified for Europe after strict and incorruptible examination, before 1995, will get the new Euro-Mark from the European central bank, set up according to our own design."

In an interview with the Sunday newspaper *Welt am Sonntag*, Mr Waigel said that if the preconditions for common stability were not present, "there will be no monetary union."

The minister, along with Mr Helmut Schlesinger and Mr Hans Tietmeyer, the president and vice-president of the German Bundesbank, has been forced to conduct a robust campaign to reassure German citizens following the EC summit in Maastricht, when doubts about the wisdom of swapping the D-Mark for the Euro emerged in the federal republic.

He flatly denied the D-Mark was being "sacrificed" or "given up" for Europe, saying that, rather, the rest of Europe was accepting the D-Mark system. The criteria

for the new system, including the independence of the future European central bank, were actually stricter than those currently applied in Germany.

He defended last week's decision by the most expensive year for Germany so far in terms of the cost of unification. Federal government transfers totalled DM89bn (\$56.3bn) in 1991, and would reach DM104bn in 1992. But he believed that would mark the high point.

He insisted the income tax surcharge of 7.5 per cent to pay for unification would be cancelled from the middle of 1992, although other tax increases, such as petrol and cigarette taxes, would remain.

The Bundesbank to raise interest rates by 0.5 per cent.

"From the standpoint of economic growth they will certainly not only get applause," he told *Welt am Sonntag*. "But in the interest of monetary stability and as a warning against high wage settlements, one must understand the decision."

German rail restructuring urged

By Andrew Fisher in Frankfurt

A GERMAN government commission has recommended far-reaching changes in the structure of the country's railway system in order to cut the heavy burden of state financial support.

It concluded that without a fundamental re-organisation of the railways, the total of state support could exceed DM400bn (\$253bn) by the end of the century.

This would include meeting losses, financing investments, and subsidising uneconomic routes.

The urgency of the reforms, which would require a change in the constitution and thus could become a big political issue, has been increased by the high cost of unification and the desperate need to improve the run-down infrastructure in eastern Germany.

At present, the east and west

German rail networks are still separate.

It will take an estimated DM50bn to bring the east German rail system (Reichsbahn) up to a similar standard to that of west German railways (Bundesbahn).

Both are big money losers, with the Bundesbahn's deficit expected to climb to DM7bn next year from just over DM5bn in 1991.

The main recommendation of the commission, which presented its 60-page report last week after two years of work, is that the railways be transformed from a public authority to a shareholding company (AG).

The government would still be the owner, but management would be freed from bureaucratic interference and able to compete more effectively with private transport operators.

The government wants more traffic to move on to rail so as to relieve the country's increasingly congested road network. Mr Heinz Dürr, who heads both systems, though they have separate management, said the commission's proposals presented "the only way of halting the economic decline of the railways".

It is proposed that the new shareholding company, Deutsche Eisenbahn, should absorb both the Bundesbahn and Reichsbahn.

One result of creating a new shareholding company would be to remove the special Beamte (civil service) status of many of the west German railway employees. Mr Dürr has said it is essential for feasibility of pay and promotion. It also wants railway debt, totalling more than DM400bn, written off by the state.

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GATT

Uruguay Round 'final act' offers a stark choice

By William Dullforce in Geneva



GATT MOST, if not all, governments will find it politically painful to accept everything in the 436-page 'final act' of the Uruguay Round trade talks, tabled at midnight last Friday. It would be disastrous if they cannot also see the real economic benefits likely to emerge from what, after all, has been the most ambitious effort ever made to open up world markets and stimulate international trade.

Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, appealed to political leaders to be measured, not hasty, in evaluating the outcome of five years of negotiations. The politicians should think about the future of the multilateral trading system, he said, and not just about the immediate future.

Governments will send their negotiators back to Geneva on January 13 to determine the fate of the 28 draft accords contained in the document. Nothing until everything is agreed, as Mrs Carla Hills, US trade representative, pointed out.

The most serious threats to the package come from the US and the European Community. It is not certain that a Republican president will sell the outcome to a Democratic Congress and increasingly protectionist Congress at a time when the US is struggling to come out of recession and he is running for re-election.

The EC, whose trade and farm ministers have agreed an initial assessment, will find it difficult to persuade France, its biggest agricultural producer and exporter, to accept

EC feels pressure on Dunkel farm draft

William Dullforce reports on the row over agriculture that has gone to the bitter end

THE KEY to the success of the Uruguay Round has been retained by agriculture right to the bitter end. After the last-minute failure of the EC and the US to resolve their differences over how to reduce farm subsidies, Mr Dunkel put forward a draft agreement which would oblige both to make further concessions, but which is harder for the European Community to accept.

Negotiations have aimed at eliminating as much as possible of the trade-distorting elements in the worldwide \$500bn-a-year support for farmers which comes from public budgets and through artificially high prices to consumers. It is agreed that reductions should be made in three areas: export subsidies, domestic farm supports and barriers to imports.

At a EC-US summit on November 9 President George Bush agreed to lower US demands for cuts to 35 per cent in export subsidies and 30 per cent in the other areas to be effected in five or six years.

Since then the central problem in export subsidies has been US insistence that ceilings in tonnage be set for subsidised EC farm exports; the EC has favoured cutting budget outlays. In wheat the US wanted a limit of 11m tonnes at the end of five years but had hinted they could accept 12m; the EC held out for 15m tonnes



At odds: EC agriculture commissioner Ray MacSharry and Gatt's director general Arthur Dunkel

but farm commissioner Ray MacSharry said 13m might be acceptable.

Mr Dunkel has proposed cuts of 35 per cent in budget outlays and 34 per cent in quantities over a six-year period from 1993, using 1986-1990 as the base period from which reductions are calculated.

This would allow the EC to export 12.7m tonnes of subsidised wheat in 1999, according to a preliminary US estimate.

However, the Dunkel draft ignores the EC's 'rebalancing' demand, which would enable it to restrict imports of non-grain feedstuffs such as US corn gluten.

This issue, it has been suggested, could be settled by an exchange of letters between Brussels and Washington.

The EC's biggest disappointment, however, is over the 'green box' list of permitted non-trade-distorting domestic

payments to farmers. This includes neither US deficiency payments nor the compensatory payments, linked with set-aside programmes that the EC wants to use in reforming its common agricultural policy.

Mr Dunkel has proposed a modest 20 per cent reduction in domestic supports by 1999, using 1986-88 as the base period.

In lowering border protection Mr Dunkel has not com-

promised on the principle that all barriers should be converted into customs duties and then progressively lowered. But governments would be allowed temporarily to raise tariffs if imports reached set levels in volume or price.

Converting all import restrictions into tariffs would be a revolutionary move in world farm trade. Mr Dunkel is counting on governments to see the long-term benefits in this switch to Gatt's classical instrument for governing imports.

Tariffs would be reduced on average by 36 per cent over the six years, with a minimum reduction of 15 per cent for each product.

Since after conversion customs duties would in many cases be very high, countries would be obliged to allow a minimum access for imports equivalent to 3 per cent of domestic consumption at the start, and rising to 5 per cent in 1999. Current access for imports would have to be maintained.

In all three areas, developing countries could apply lower rates of reduction, equivalent to two-thirds of those imposed on developed nations.

They would also be allowed to continue investment subsidies to farmers and input subsidies to low-income producers. The least developed would be exempt from any reduction.

Services pact may be seen as milestone

By William Dullforce



GATT SERVICES is an area where the Uruguay Round is poised to erect a milestone, by extending liberalised trade to banking, insurance, transport, tourism, construction, telecommunications and accountancy. Trade in services is currently valued at around \$800bn (£440bn) a year and has been growing by 12 per cent a year.

But success hangs on the negotiation over the next few weeks of the initial liberalising commitments by each participating country. US business wants to see the short-term benefits in improved market access before it will encourage Congress to approve an international services deal.

Mr Dunkel's final act includes the text of a General Agreement on Trade in Services (Gats), modelled on Gatt but adapted to the differences between services and goods. Four annexes define rules to be applied to financial services, telecommunications, air transport and people crossing borders to provide services.

Gats sets the framework under which governments can negotiate market-opening concessions. It stipulates the use of Gatt's most-favoured-nation (MFN) rule which obliges countries to extend to all other countries concessions granted to one.

For a long time, negotiations stalled when the US said it would deny MFN treatment in certain services, such as shipping and telecommunications, and it is a triumph for negotiators to have secured an understanding, albeit with a let-out for the US.

Exemptions from MFN will have to be announced by a country from the beginning and reviewed after five years. They should not be sustained more than 10 years. US companies have not secured the clause which would allow the US to deny benefits to countries it considered were not living up to their obligations.

Fresh rule book on dumping and subsidies

By William Dullforce



GATT IMPROVING Gatt rules so that trade could flow more easily has been a primary objective of the Uruguay Round. The final act contains revised draft agreements on subsidies and anti-dumping, the protective measures, known as safeguards, that governments are allowed to apply if their domestic industries are threatened by a sudden surge of imports.

These subjects have been among the least tractable to negotiation. Only last-minute compromises allowed the texts

on subsidies and safeguards to be completed, while Mr Dunkel and his aides had to produce a proposed revision of Gatt's anti-dumping code.

Anti-dumping is a crucial issue for Japan, other Asian exporters and many developing countries which have called for tighter discipline on the measures used to counter alleged dumping - exporting at prices below those charged on the domestic market - increasingly applied by the EC and the US. The importers are insisting on rules that would allow them to stop exporters circumventing anti-dumping duties by assembling products from imported parts in the importing country, or by exporting from a third country.

The draft agreement offers something to both sides and

Important modifications to Gatt, overshadowed by the politically more controversial issues, are hidden away in the final act. Among them is an agreement to harmonise the rules used to determine the country of origin of a product and to apply the rules in an impartial, predictable and consistent manner.

New standards are laid out for the pre-shipment inspection of goods by private companies to which many developing countries resort, in order to verify the quality, quantity or prices of imported goods.

A 27-page draft text on technical barriers to trade prescribes methods to be used by governmental agencies in establishing technical regulations and setting standards for packaging, marking and labelling goods, in order to ensure that they do not create unnecessary obstacles to trade.

will satisfy neither. Japan has secured acknowledgment that selling below cost in the launching phase of a new product is a legitimate business practice, but the conditions under which it would be allowed are tighter than the Japanese like. Action against all three kinds of circumvention sought by the US and EC has been allowed, but again within strict limits. The total cost of the parts imported for assembly, for instance, must be 70 per cent or more of the total

costs of all parts used in the product before action can be justified.

In the safeguards text the EC will take cold comfort from a watered-down version of the right to take protective action against selected exporters which it has been demanding. However, the EC has secured the only exception to a provision for the phasing out of all voluntary export restraints or orderly marketing arrangements within four years. The exception concerns the recent deal on imports of Japanese cars, which can continue to the end of the decade.

The subsidies draft redefines payments governments can offer industry without running the risk of having countervailing duties imposed on products by importing countries.

Developing countries make gains but the Far East does even better

Textile exporters given time to adapt

By William Dullforce

TRADE in textiles and clothing, at present conducted under bilateral quota arrangements which contradict Gatt rules, will be brought into conformity with Gatt over a 10-year period starting on January 1 1993.

Developing countries have won some concessions in the agreement to phase out the Multi-Fibre Arrangement which has governed the annual \$200bn (£110bn) trade for the past 30 years, but the terms appear to offer a better deal for well-established exporters, such as Hong Kong and Korea, than for countries still building up their industries.

Importers agreed to make an extra 4 per cent down payment on the list of products that would be integrated into Gatt in January 1993. This would be additional to the minimum 12 per cent of the total volume of imports in 1990 which they must integrate at the time. Products dropped from the quota system have to be taken

from each of four groups - tops and yarn, fabrics, made-up textiles and clothing.

In January 1996 a further 17 per cent of products must be integrated, with 18 per cent more due in January 2000. Three years later all quota restrictions will be eliminated.

During the 10-year transition period the growth rate for imports agreed in current quota deals will be increased by 16 per cent in the first stage, 25 per cent in the period 1996 to 1999 and 27 per cent between 2000 and 2002. Exporting countries whose quotas represented 1.3 per cent or less of the total quotas applied by an importing country can get better terms.

Importers facing a sharp and substantial increase in imports can call for special action by their government, if they can show that serious damage is being caused or threatened. These protective measures may be applied on a country-by-country basis.

Question mark over copyright agreement

By William Dullforce

A DRAFT agreement that would go far towards harmonising standards for the protection of intellectual property rights, such as patents, trademarks and copyright, is included in the Uruguay Round final act. It falls somewhat short of US ambitions, which may leave a question mark hanging over its acceptance by the US Congress.

Essentially, the accord obliges governments to treat foreigners in the same way as it treats its own nationals and to apply the non-discriminating most-favoured-nation rule to foreign companies.

Patents would be protected for 20 years and designs for integrated circuits for 10 years. Computer programmes will be protected as literary works under the Berne convention.

Compromise was reached over geographical indications - champagne, for example - which identify a product as originating in a given territory or locality.

This is a matter of special concern to the EC. Countries agree to provide legal recourse against a designation on a product that misleads the public about its true place of origin.

Additional protection will be provided for wines and spirits.

A dispute with developing countries which did not want the agreement to form part of Gatt has been resolved by giving it separate status.

It will have its own council under the umbrella of the Multilateral Trading Organisation (MTO).

Pharmaceutical and other companies in industrialised countries which rely heavily on patent rights will be unhappy with a concession that would allow developing countries to delay product patent protection for up to 10 years.

Compulsory licensing of patents by governments will be subjected to tighter rules, with the patent holder having the right to 'adequate remuneration' in the circumstances of each case, taking into account the economic value of the authorisation.

Resentment at stance of EC US seeks refinement of the compromises

By Nancy Dunne in Washington



GATT BEFORE the ink was dry on the Dunkel paper, US trade officials were planning to seek refinements in the compromises and lobbyist groups were firing off

faxes denouncing the results. Resentment towards the EC was in full bloom, not only for its stand on agriculture trade liberalisation but for 'dominating the round' by making deals the US will find hard to swallow.

Mr Harry Freeman, a US trade lobbyist, said: 'We see the Gatt round as one of the major issues before the world, and a 'defining' event for the future of relations between countries. We are frankly confounded by the EC preoccupation with its own organisation.'

Mrs Carla Hills, the US trade representative, emphasised that 'the document is only a draft; it is not a finished legal text.'

Another senior trade official said the framework for trade in

services was 'very sound' but US approval would depend on what kind of derogations it could take; this would be clearly necessary for telecommunications, maritime and financial services.

Mr Jack Valenti, president of the Motion Picture Association of America, called on Mrs Hills to reject the texts on services and intellectual property as 'fatally flawed'. He vowed to 'actively, passionately oppose the agreement'.

The services text accepts language which condones television quotas, he said.

The intellectual property text 'fails to recognise US contractual relationships with film companies and fails to ensure that US copyright owners will receive equal treatment under foreign laws'.

The National Association of Wheat Growers said that the draft 'fails to deal comprehensively with needed trade reforms'.

The Citizen Trade Watch Campaign, which has mostly opposed the round, said that the text would 'undermine US environmental, consumer and labour laws and devastate family farmers and several industrial sectors'.



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INTERNATIONAL NEWS

Gephardt takes aim at protectionist Japan

By Nancy Dunne in Washington

MR Richard Gephardt, the US House majority leader, yesterday took aim at Japanese protectionism and said tough new legislation he introduced last week would force Japan to open its markets to American products.

He has warned President George Bush that unless he negotiates "real actions producing real results" on his trip to Japan next month "progress on trade will finally come from the remedies we have written into the Trade Enhancement Act of 1992".

The legislation establishes a quota which would allow Japanese car imports by almost one-third and require Japan to reduce its trade deficit with the US by 30 per cent in each of the next five years.

It represents the long-simmering frustration in Congress with the

administration's trade policy towards Japan, which has failed to reduce the \$42bn trade deficit, and the growing conviction that a protectionist Japan has contributed to the US recession.

American products have grown more competitive in the past few years, Mr Gephardt insisted.

This year the US will have a \$20bn trade surplus with the EC.

"If our products are so poor, why are we doing that well with Europe, yet our deficit has hardly changed with Japan?" he said.

In the last 10 years, accumulated US trade deficits have exceeded \$1 trillion; \$400bn of that is attributable to Japan.

Seventy-five per cent of this year's deficit with Japan is in the auto sector.

President Bush has vowed to get together with Japan and for the first time he will be accompanied by leading US businessmen on his trip to Tokyo.

On Friday, the Commerce Department issued a long-awaited ruling that Japanese minivans were being sold in the US market at less than a "fair value". This move could mean the levying of dumping duties on Japanese minivans next May.

Although the administration has already come out against the new Gephardt bill, it is likely to attract bipartisan support and could override a presidential veto if the recession continues.

The bill sets an import limit for 1992 sales of Japanese cars and light trucks of 3.5m units.

The car quota would be reduced by 250,000 cars in each of the following five years, but it would be raised if Japan increases its imports of US cars.

The bill directs adoption of recommendations made by a committee of private sector advisors from the vehicle parts industry. The committee was appointed by the president, and has recommended that two "unfair trade" cases be brought against Japan on vehicle parts.

One would institute negotiations under Section 301 of US trade law, to seek elimination of "systematic anti-competitive practices" in Japan's vehicle-parts trade.

The other would charge dumping below "fair market value or cost of production".

Israel seeks to defuse criticism over raid

By Hugh Carnegie in Jerusalem

ISRAELI officials yesterday sought to defuse criticism over a commando raid in south Lebanon last week in which three Lebanese men were abducted and taken to Israel.

Under strong pressure from Washington, Israeli authorities handed back the three men on Saturday. The incident cast a shadow over UN efforts to win the release of two remaining western hostages in Lebanon and moves to resolve the issue of missing Israeli servicemen.

Remaining unresolved yesterday was the killing of two children of one of the abducted men by an explosive device found in his car after he was captured.

Lebanese officials accused Israeli soldiers of deliberately planting a booby-trapped flashlight in the car. Israeli officials denied this, saying that as far as they knew, no explosive of any kind was in the car either deliberately or accidentally.

There was domestic criticism of the army for undertaking such an insensitive mission and suggestions that the raid, failed, intended to be a net senior Hizbollah Shia fundamentalist figures to hold as bargaining chips in the hostage negotiations.

But senior officers and ministers said it was an action aimed only at intimidating Hizbollah guerrillas by showing Israel's willingness to take aggressive actions on the ground against groups which attack its forces.

The Israeli cabinet yesterday continued its willingness to resume bilateral peace talks with Syria, Lebanon, Jordan and the Palestinians in Washington on January 7.

The earliest money could be allocated would be 1993-94.

KMT landslide as Taiwanese back links with China

By Luluetta Mudie in Taipei

TAIWAN'S voters firmly rejected the concept of independence for the island in elections for the National Assembly on Saturday. The ruling Nationalist party (KMT) won a comfortable victory over its main rival, the Democratic Progressive party (DPP), which campaigned on an independence ticket.

The KMT took just over 71 per cent of the vote, winning 254 of the 325 seats, while the DPP won just under 24 per cent and 66 seats.

The DPP failed to gain enough seats in the assembly to form a serious opposition to the government's proposals for constitutional reform. The National Assembly decides on constitutional changes and elects the president, and the elections were the first in Taiwan's history seriously contested by an opposition.

Though Taiwan has operated as an independent state since 1949, the official policy of the KMT has always been reunification with China, though on Taiwan's terms.

The KMT's crushing victory showed voters wanted Taiwan to remain legally part of China, even though many do not want actual reunification until China becomes a democracy.

The DPP accused the KMT of cheating. "We have failed to focus the attention of voters on the question of independence," Mr Hu Hsin-liang, DPP chairman, said yesterday. "The reasons for the setback rest primarily on the KMT's monopoly of the mass media and its vote-buying offensive."

The KMT said the election was a peaceful, rational and fair contest, and the results were a victory for the people of Taiwan. Mr James Soong, se-

retary general of the KMT, said: "Democracy in Taiwan is now more mature."

An ad hoc observer group set up by Pennsylvania State University had strong reservations about restrictions on the promotion of independence, and the KMT's extensive control of the media.

"This has resulted in a degree of concealed advertising for the governing party in news coverage, commentary and occasionally even variety shows," said Mr Harvey Feldman.

He added that vote-buying known to be practised by both main parties was a challenge to the integrity of the democratic system, and that it was the responsibility of the government to take measures against it.

The KMT government will now have a clear run at its constitutional reform programme when the National Assembly opens in March 1992. Not one of the smaller parties gained even the 5 per cent of the vote necessary to gain one of the proportionally-allocated seats representing the mainland and overseas Chinese.

The DPP will find it hard to put across its proposals for abolishing the old Republic of China constitution and replacing it with a new constitution for a Republic of Taiwan, especially since the KMT can now claim that there is little or no support for independence.

But Mr Hu Fu, professor of politics at National Taiwan University and an expert on constitutional matters, said the result would strengthen the gradualist faction within the DPP, which advocates slower progress through institutional reform.

Press finds itself a part of the financial scandal scene US may get funds for research into particle accelerator

By Stefan Wagstyl in Tokyo

THE Japanese press, which has spent much of the last few years chasing scandals in the political and business communities, has itself become embroiled in allegations of financial wrongdoing.

An employee of Nihon Keizai Shimbun, the top business daily, and two other people have been accused in court, taking bribes in return for efforts to play down criticism of Ito, a scandal-hit trading and property company.

The allegations have been prominently reported in newspapers, including Nihon Keizai Shimbun, which said it was urgently investigating the prosecutor's allegations and seeking to identify the employee concerned.

The Ito affair, which broke last autumn, shook the country's financial establishment and led to the resignation of Mr Ichiro Ito, the former chairman of Sumitomo Bank, Ito's main bank.

The allegations against the press were made public on Thursday, the opening day of the trial of Mr Yoshinobu Kawamura, the former Itoan president, and two others on charges of siphoning funds illegally from the company for private purposes.

Journalists had expected little to be revealed in court, since Japanese prosecutors generally provide the press with information during the course of the investigations.

However, the prosecution surprised the court by alleging that Mr Kawamura had arranged for ¥10m (\$42,500) to be paid to a Nihon Keizai Shimbun employee in October last year - just when the scandal was beginning to break. Mr Kawamura wanted information about the newspaper's investigations and its sources.

Separately, Itoan sought to put pressure on Shukan Shincho, a weekly magazine which was first with the scandal

story. Itoan sought advice from a gangster chief on how best to deal with the scandal, said the prosecution.

The gangster advised paying money to a journalist he knew who could influence the work of other journalists.

About ¥5m was paid to a former employee of Shukan Shincho. Mr Itoada called Shukan Shincho to try to stop the magazine from publishing a key article, the court heard.

In a third incident, Mr Kawamura himself allegedly called on the chief editor of Keisaikei, a business magazine, to ask him to use his influence to stop Nihon Keizai Shimbun and Shukan Shincho from running scandal stories.

Keisaikei carried reports favourable to Itoan and received a fee of ¥300m, the court was told.

Journalists on Nihon Keizai Shimbun said they were shocked by the disclosures.

BY STEFAN WAGSTYL IN TOKYO

JAPAN is considering how to use funds for a contribution to a \$6.25bn (\$4.5bn) scientific research project in order to ease bilateral economic frictions in advance of President George Bush's visit to Tokyo next month.

The money would go towards a 54-mile-long particle accelerator - the superconducting super collider - which is under construction in Mr Bush's home state of Texas.

Japan has fiercely resisted requests from visiting US officials over the past 18 months, arguing that it has limited funds for scientific research and what money it has should be directed to Japanese institutions. However, senior officials of the ruling Liberal Democratic party have decided Tokyo must do as much as possible to appease Mr Bush, who

has put economic issues high on his agenda.

Mr Kiichi Miyazawa, prime minister, yesterday told a parliamentary committee he would yield to US trade demands wherever appropriate.

Foreign diplomats in Tokyo said there were growing signs that the LDP leadership was prepared to give Mr Bush a positive answer on the super collider. However, they said party bosses would have a tough fight securing funds for the project.

The leadership failed in the face of opposition from rank-and-file members to get support for a special fund for international contributions to be created in the budget for the next fiscal year starting in April 1992.

The earliest money could be allocated would be 1993-94.

Menem dents fiesta mood of pensioners

By John Barham in Buenos Aires

IT IS as much part of Argentina's Christmas traditions as tamales and midnight Mass, but the country's old age pensioners have been told they will have to wait until January for their Christmas bonus.

President Carlos Menem has asked the pensioners "for this one, last sacrifice".

Mr Domingo Cavallo, economy minister, said this week that he does not want to risk pushing up inflation during Christmas and New Year by pumping money into the economy.

So, public employees and those drawing meagre state pensions will have to wait.

Inflation fell in November to 0.4 per cent, the lowest monthly rate in 30 years, and Mr Cavallo wants to repeat the feat in December. But economists agree that the real reason for withholding the bonus

is the government's promise to the International Monetary Fund to run a \$1.43bn (\$786m) budget surplus in the fourth quarter.

The pensioners, who have grown impatient, have promised to rally outside the president's residence in Buenos Aires, but their protests may fall on deaf ears.

Although Mr Cavallo sobbed six months ago, when he said he could not pay the mid-year bonus, the protests withered under government indifference.

Public opinion has veered heavily against the government, particularly as it raised \$950m this week from two privatisations. A pensioner said yesterday: "This is a barbarity, a disgrace. The government has just raised millions of dollars but won't use it to pay its debts to those who need the money most."

South Africa inches along the path to democracy

Despite Nelson Mandela's attack on President de Klerk, old wounds are healing, writes Patti Waldmeir

P

OLITICS in South Africa is finally coming of age.

For the first time, a white president has been humiliated by a black man on prime time national television, without attacking, arresting or otherwise constraining him.

And when it was all done, the black man - Mr Nelson Mandela, president of the African National Congress (ANC) - offered his hand to the white, Mr F.W. de Klerk. The two shared a handshake, acknowledging the principle - common to democracies but alien to authoritarian states like South Africa - that political adversaries need not also be mortal enemies.

When Mr Mandela attacked Mr de Klerk at Friday's Convention for a Democratic South Africa as a "product of apartheid" who knew little of democracy and cared less, he stunned onlookers with his vituperation. Mr de Klerk, hyperventilating with rage,



Mandela: accused de Klerk of trickery and immorality

hardly knew how to reply to this unprecedented public assault on his character. The subtext of the dispute was racial, like all things in South Africa. Mr de Klerk had asked to speak last in the debate which closed the first

day of the convention. He used the speech to attack the ANC for its refusal to abandon armed struggle. Mr Mandela felt, understandably, that President de Klerk had abused his privilege as a white by insisting on speaking last; it was as if Mr Mandela had been sent to the back of the bus while Mr de Klerk abused him from the front.

Mr Mandela's response was - in the view of most who heard it, including senior ANC officials - unnecessarily personal. He accused Mr de Klerk of trickery and immorality, and said he could understand why the ultra-right Conservative party was gaining ground from the ruling Nationalists, because no one would want to deal with Mr de Klerk.

This drew a bitter reply from an apologetic President de Klerk, mindful of the fact that many white television viewers would see Mr Mandela as a cheeky native who ought never

to have been released from jail, to be caught now to be taught a lesson.

Senior Nationalists were furious. But one of the party's top negotiators saw the incident as marking the birth of true democracy, the first session of a real South African parliament.

The two sides have finally given up the idea that they have to trust, like or admire each other in order to negotiate: they are seeking a balance of power, not an emotional reconciliation; that will come later, if at all.

Despite harsh words at the top, there was ample evidence of old wounds being healed. National party MP Coetzee Bester, charged with conference public relations, handed out copies of a speech by the Communist party leader Chris Hani - an activity known until 1990 as distributing communist propaganda.

Mr Leon Wessels, a junior government minister, was seen warmly shaking the left hand of Mr Albie Sachs, a senior ANC official. Mr Sachs' right sleeve hangs empty at his side, the result of a government assassination attempt. And officers from Umkhonto we



de Klerk attacked ANC over armed struggle

Siwe, the armed wing of the ANC, jointly co-ordinated conference security with South African police. One Umkhonto man recognised his opposite number as a security policeman who had interrogated him in a former life. "Where have you been hiding all these years?" the policeman asked him - and they both laughed.

Only the peevish behaviour of Chief Mangosuthu Buthe, leader of the mainly Zulu Inkatha Freedom party, soured the atmosphere. He refused to attend the session, and refused to sign the convention's declaration of intent, calling for the creation of a democratic, free and just South Africa. His isolation could yet lead to renewed fighting on the ground between Inkatha and the ANC; but the conference went on smoothly without him. In time, he will no doubt come to see that in South Africa's new-born democracy, parliament is the place to be.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1985=100.

	UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM				
	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate	Exports	Imports	Current account balance	Effective exchange rate	Effective exchange rate
1984	275.6	-136.6	-125.5	0.7891	96.9	213.8	56.7	44.1	167.03	97.9	278.3	24.2	12.5	2.2387	100.0	123.7	-3.6	-1.1	8.9715	98.1	93.4	-13.9	-6.2	1361.5	105.9	118.9	-9.0	3.1	0.5908	100.6
1985	276.8	-174.2	-106.5	0.7892	100.0	220.8	78.0	64.5	160.50	100.0	242.8	32.3	21.7	2.2289	100.0	133.4	-4.5	-2.2	8.7941	100.0	103.7	-12.4	-4.7	1433.0	100.0	123.4	-5.7	4.7	0.5901	100.0
1986	230.9	-140.6	-90.3	0.802	100.0	211.1	66.2	89.9	165.11	124.4	248.0	53.5	40.3	2.2779	109.8	127.1	-0.1	3.0	8.7946	100.0	96.4	-5.5	-1.4	1467.9	101.4	106.3	-7.4	-0.5	0.5708	100.0
1987	220.2	-131.8	-88.4	1.1541	70.3	197.3	68.1	75.4	166.58	133.2	234.2	56.7	39.9	2.0739	115.3	128.3	-4.5	-3.6	8.9287	103.0	100.7	-7.5	-2.1	1494.3	101.2	112.3	-16.4	-5.9	0.7047	90.1
1988	225.5	-100.2	-106.7	1.1833	56.0	216.8	80.7	66.6	151.51	147.3	272.6	61.7	42.8	2.0739	114.6	141.8	-4.8	-3.4	7.0354	100.8	108.3	-8.9	-8.0	1336.8	97.8	120.9	-32.5	-23.4	0.6643	95.5
1989	330.2	-99.3	-96.6	1.1017	60.4	245.3	70.5	62.4	151.67	141.9	310.2	65.3	32.0	2.0681	115.5	162.9	-6.4	-3.6	7.0188	99.8	127.8	-11.3	-17.0	1308.2	96.6	137.3	-35.5	-30.3	0.5728	92.8
1990	226.8	-79.8	-147.6	1.1017	60.4	219.9	49.8	28.1	183.94	125.0	324.2	61.4	37.7	2.0556	118.1	170.1	-7.2	-6.4	6.9253	104.8	133.6	-9.3	-16.9	1252.3	96.6	142.7	-26.1	-20.1	0.7150	91.3
4th qtr. 1990	74.2	-18.8	-97.1	1.3714	60.8	55.4	12.2	4.7	179.39	133.8	82.5	7.2	6.2	2.0589	120.0	42.4	-2.3	-1.0	6.9400	105.6	35.8	-2.0	-7.7	1347.5	99.6	38.6	-4.5	-2.7	0.7050	94.1
1st qtr. 1991	75.7	-12.8	-7.6	1.5435	60.8	58.3	17.2	13.2	179.81	132.1	81.9	3.4	-4.5	2.0562	118.8	42.2	-1.1	-0.5	6.9402	101.0	32.4	-4.2	-8.0	1340.1	100.1	38.2	-4.3	-2.7	0.7040	93.8
2nd qtr. 1991	88.3	-11.0	2.5	1.1489	59.6	61.0	19.5	15.8	163.84	135.9	79.4	-0.3	-5.2	2.0557	116.2	43.2	-1.1	-0.5	6.9402	101.0	35.5	-3.4	-5.8	1323.3	99.5	37.5	-3.0	-1.1	0.6982	91.4
3rd qtr. 1991	89.5	-16.5	-8.9	1.1727	60.5	65.5	23.4	16.5	159.97	138.5	83.1	2.0	-5.2	2.0422	116.5	44.9	-1.6	-0.1	6.9409	102.8	31.9	-1.7	-5.5	1324.7	98.1	38.1	-3.4	-2.5	0.6955	90.7
November 1990	24.2	-6.9	-31.1	1.3981	60.2	18.5	4.1	1.6	178.94	134.8	27.8	1.5	0.8	2.0583	120.2	14.5	-0.17	0.16	6.9299	105.8	10.9	-2.4	-2.1	1347.4	99.9	12.3	-1.5	-0.7	0.7025	94.2
December	24.5	-4.8	-31.3	1.3716	61.2	18.4	4.0	1.0	183.34	130.9	26.5	1.3	2.1	2.0506	120.8	13.1	-1.30	-0.78	6.9645	105.8	12.5	1.3	-3.0	1345.8	100.1	11.8	-1.3	-0.7	0.7123	93.9
January 1991	25.1	-5.4	-30.5	1.3716	61.2	18.8	5.3	2.9	182.13	131.1	28.4	0.7	-1.0	2.0562	120.7	14.3	-1.00	-0.45	6.9853	104.8	9.8	-3.2	-3.4	1348.8	100.0	11.7	-1.9	-1.2	0.7045	94.1
February	24.2	-4.0	-30.2	1.3989	60.2	18.4	5.3	4.2	181.25	133.2	26.7	1.4	-0.7	2.0570	120.7	13.9	-0.48	-1.54	7.0016	104.8	9.8	-0.9	-2.9	1343.5	100.5	11.7	-1.1	-0.9	0.7071	94.3
March	25.6	-3.2	-32.8	1.2779	60.9	21.2	6.7	5.2	175.44	132.0	28.9	1.3	-2.8	2.0554	118.8	13.9	-0.65	-0.64	6.9851	103.2	11.1	-0.4	-1.9	1333.1	99.8	12.0	-1.2	-1.05	0.7005	92.9
April	25.5	-3.7	-32.8	1.2901	65.6	21.7	6.5	8.4	165.70	135.7	29.1	0.4	-1.2	2.0604	118.4	14.7	-0.27	-0.28	6.9806	102.4	11.4	-1.8	-2.7	1325.3	99.8	12.2	-1.2	-0.58	0.6917	92.9
May	25.5	-3.7	-32.8	1.1927	65.6	21.2	6.5	8.4	165.70	135.7	29.1	0.4	-1.2	2.0604	118.4	14.7	-0.27	-0.28	6.9806	102.4	11.4	-1.8	-2.7	1325.3	99.8	12.2	-1.2	-0.58	0.6917	92.9
June	30.3	-3.3	-31.6	1.1531	67.6	21.6	7.1	4.5	169.89	136.8	29.0	-0.0	-1.8	2.0541	115.8	14.2	-0.55	-0.31	6.9983	101.5	12.7	0.3	-2.4	1326.6	98.2	13.0	-0.5	0.13	0.6994	90.2
July	30.6	-3.2	-31.6	1.1505	67.6	21.6	7.1	4.1	158.49	136.9	27.4	-0.1	-2.8	2.0622	115.8	15.2	-0.57	-0.20	6.9970	101.6	12.7	0.3	-2.2	1326.6	98.2	13.0	-0.5	0.13	0.6994	90.2
August	29.7	-3.5	-32.8	1.1753	66.6	21.6	8.2	6.0	160.53	138.2	26.9	-0.1	-1.6	2.0516	116.5	14.5	-0.80	-0.42	6.9724	101.6	12.7	0.2	-2.8	1333.9	98.2	13.0	-1.2	-0.81	0.6990	90.7
September	30.4	-3.8	-34.2	1.1911	65.3	22.3	8.1	6.3	160.18	138.7	26.9	0.1	-0.7	2.0226	117.1	15.0	-0.45	-0.39	6.9933	102.2	11.9	-2.1	-1.7	1333.3	98.2	13.0	-1.2	-0.81	0.6990	90.7
October	29.7	-5.6	-30.9	1.2097	64.6	22.0	8.0	5.3	157.96	142.7	26.8	1.8	-1.5	2.0443	117.1	15.7	0.95	1.04	6.9695	101.9	13.1	-0.9	-0.9	1333.3	98.2	13.0	-1.1	-0.86	0.7022	90.5

ECONOMY

Slow pace of recovery prompts tax cut debate

By Philip Stephens, Political Editor

THE weakness of the UK economic recovery has opened an intense debate within the government about the potential for budget tax cuts to provide a springboard for the Conservative general election campaign.

Mr John Major dismissed talk yesterday of a rift with Mr Norman Lamont, the chancellor of the exchequer, over economic strategy. Other ministers, however, contributed to growing speculation that the government might follow last week's emergency housing package with a pre-election relaxation of fiscal policy.

The overall shape of the annual budget, expected in early March, has already been discussed by Mr Major and Mr Lamont, with both acknowledging that the government must not jeopardise its reputation for fiscal prudence.

At least one of the cabinet members referred to as a "painfully slow" recovery have led some colleagues, however, to question Mr Lamont's instinctive caution over tax cuts.

Mr Lamont's most senior colleagues intend to press the case for a 1p reduction in the basic rate of income tax at a series of election planning meetings at Chequers in the New Year.

Other ministers are lobbying for a range of pre-election



Major: denies rift

"sweeteners" ranging from tax concessions for working mothers to a Treasury commitment to fund in full generous settlements for several groups of public sector workers.

Mr Major is understood to be sympathetic to the idea of an extension of the present, limited, tax relief for workplace nurseries and to be determined that teachers should get a "fair" deal as a result of the establishment of their new pay review body.

As the opposition Labour party predicted yesterday that

poll tax bills in April were likely to rise much more sharply than the government has forecast there were signs also that the Treasury would face demands to provide more public money.

The reaction on foreign exchange markets to last week's rise in German interest rates and the reduction in US rates has persuaded ministers that it will be impossible in the short term to cut British borrowing costs without risking a run on sterling. The Treasury acknowledges that in the worst case it actually might be forced to raise rates.

That has focused the attention of ministers on the scope for a relaxation of fiscal policy to restore confidence in the economic outlook. Up to now the prospect of a sharp rise in public borrowing next year - City estimates centre on £20bn - have tended to reinforce Mr Lamont's caution.

Most of the chancellor's colleagues accept his argument that the government must do nothing to jeopardise its still powerful reputation for prudent economic management.

There are signs, however, that despite the latest rise in the jobless total, the government will spend less than its forecast on unemployment benefit and that overall borrowing remains under control.

Unions threaten action over VDUs

By Diane Summers, Labour Staff

THE GOVERNMENT could face a legal challenge from unions over its planned interpretation of European Community rules on the protection of workers using visual display units (VDUs).

The Trades Union Congress (TUC), the umbrella body representing most of Britain's unions, is angry about proposals contained in a Health and Safety Executive (HSE) consultation document on VDUs due to be published in January.

The EC rules have to be incorporated into British legislation by the end of next year. The most controversial of the HSE proposals concerns eye tests for employees. Under the EC directive, free eye tests and, if necessary, free glasses will have to be provided for VDU workers. Employers have been concerned that this could expose them to high costs since tests and glasses are no longer available free under the

National Health Service

The HSE consultation document will propose considerable limitations to employers' liabilities on eye tests and glasses.

The introductory text to the consultation document will contain a statement about the TUC's concerns over the legality of the proposals. Unless changes to the proposals are made, unions could decide to press for a legal challenge to the government.

A test case brought by a group of women National Health Service workers demanding the right to full pay during maternity leave has been referred to the European Court of Justice by the Court of Appeal in Belfast.

At the heart of the issue is whether women, who under UK legislation and their contracts of employment are entitled to 18 weeks' maternity leave, are also entitled to full pay during the period.

Retailers reflect on a season of mixed fortunes

By Richard Donkin and John Griffiths

RETAILERS were nervously looking over their shoulders yesterday as slowly-dipping tides threatened a miserable New Year in the boardrooms of some of Britain's best known stores.

Only the northern lights of centres like Glasgow, Newcastle, Leeds and Sheffield appear to have brightened an otherwise gloomy shopping season which has not even been ignited by wholesale Sunday opening in defiance of the law. But on London's Oxford Street, the hoped-for crowds of last-minute shoppers failed to materialise, and in most of the south-east retailers reported at best a patchy Christmas.

"The consumer-led recovery has not arrived - there's no question of that," said Mr Geoffrey Maitland Smith, chairman of Sear's, which owns Selfridges. By contrast, Meadowhall, the £400m shopping park in Sheffield, northern England, has had 600,000 visitors a week for the past four weeks, 100,000 a week more than the same period last year.

Mr James Lindsay, managing director, in buoyant mood yesterday said: "I think Meadowhall is probably the most successful shopping centre in Europe." He claimed 72 per cent of its shops were in the top 10 of their respective leagues for takings and 26 per cent of those were the number one shops in their groups.

Average individual spends at weekends before the Christmas rush were running at £82 a head, higher than those at the MetroCentre in Gateshead, north-east England, which is also posting visitor figures of around 600,000 a week, again up on last year's Christmas average.

Mr Ron Woodman, marketing manager, said shopping patterns had changed this year. People were planning their shopping more carefully and tending to buy practical items and fewer luxuries. Mr Maitland Smith, meanwhile, said the public had latched on to the continual discounting habits of some stores.

"The growing practice of single-day promotions of the '30 per cent off everything' type may be lifting turnover by up to 40 per cent but it appears to be leaving those retailers with less profit than if they had left the idea alone."

The average size of transaction was smaller than in previous years, with an emphasis on small accessory items like perfume and ties, he added.

Hamley's, the Regent Street toy shop, was one of the few retailers that said it couldn't complain yesterday. Mr Gavin Brewer, the store manager, said Saturday had been a record day for takings even though the number of shoppers had been down on the previous two Saturdays.

At a time when the Nintendo Game Boy was heading the list of most popular toys he said people were still finding money to spend on traditional toys. One of the most popular gifts has been a limited edition teddy bear called Oliver at £24.99.

German pay bargaining likely to survive reunification

By David Goodhart, Labour Editor

GERMANY'S system of Co-ordinated Pay Bargaining (CPB) will withstand the pressures created by reunification and has important lessons for the UK, according to the latest report from Campaign for Work, the independent think-tank on unemployment.

A strong tradition of co-ordination among employers and an understanding by unions of the need for the tradable sector to remain internationally competitive, will enable Germany to adjust to its current slowdown more

quickly than Britain is adjusting to the discipline of ERM membership, according to Mr Karl Koch at the University of Surrey.

He argues that the sudden shock of reunification had put pressure on pay settlements but without CPB, commented by strong employer organisations, pay settlements in western Germany would have increased even more. "This is because in an unco-ordinated pay bargaining system pay leapingfrogs emerges during periods of strong economic growth," says Mr Koch.

With a downturn in the German economy expected next year, employers are anticipating a moderation in pay settlements and the CPB will once again prove its value, the report adds. British's system of National Vocational Qualifications (NVQs) will be recognised throughout the European Community following political agreement last week on a Single Market directive on qualifications.

Employment Minister, Viscount

Ullswater, welcomed the move which will allow UK citizens to enter occupations which were previously restricted by national qualification regulations in other EC countries.

"This is an important breakthrough for NVQs. The directive takes account of our belief that qualifications should indicate standards of competence achieved, and what people do. It reflects fully the differing traditions, practices and approaches of member states," said Viscount Ullswater.

'Vorsprung durch Technik' eludes Ford

FORD of Europe, regarded in the second half of the 1980s as one of the most efficient car makers in Europe, has slipped badly in the last two years, and its performance has been dragged down chiefly by its operations in Britain writes Kevin Done.

It admitted to union leaders in October, that its high costs had pushed it into fifth place - ranked by costs - ahead of only Volkswagen among Europe's big six car makers.

The yawning gap that exists between its European plants and equivalent car plants in Japan is confirmed by a confidential report by the US car maker, which says that Ford required 32 hours to build a Fiesta in the UK at its Dagenham plant in 1990 compared with 30.5 hours at Saarlouis.

A large productivity gap also exists between Ford's Southampton plant and its Genk plant in Belgium, which both produce the Transit van. For 1991 Ford has forecast that it would require 64 hours to produce a Transit in the UK but only 45.1 hours in Belgium.

The annual working hours of Ford's British workers are longer than at any of its other European operations in Germany, Belgium, Spain or France.

Ford's hourly-paid day shift employees work 1,747 to 1,786

hours per year in the UK compared with 1,590 to 1,612.5 hours in Germany, 1,713 in Spain, 1,731.5 to 1,756 in Belgium and 1,725 to 1,748 in France.

In spite of lower wage rates in the UK, the lower productivity means that Ford's labour and overhead costs per car are much higher in the UK, according to the internal company report.

It forecasts a labour and overhead cost in 1991 of \$1,344 to produce a Fiesta at Dagenham compared with \$1,094 for a Fiesta in Cologne and \$912 in Valencia. On the same basis it forecasts a cost of \$1,481 per Escort in Halewood compared with \$1,070 in Saarlouis. A similar gap exists for the Transit

FORD of EUROPE - labour productivity			
HOURS PER VEHICLE*	1989	1990	1991 - Forecast
Cologne - Fiesta	33.5	29.9	28.5
Valencia - Fiesta	35.0	33.3	34.1
Dagenham - Fiesta	59.4	52.2	40.0
Saarlouis - Escort	29.5	33.9	30.5
Halewood - Escort	58.7	53.8	43.0
Genk - Transit	48.7	45.7	45.1
Southampton - Transit	70.4	73.2	64.0

*Figures based on standard and hourly-paid employees
Source: Internal Ford report.

van between \$1,863 at Southampton and \$1,445 at Genk.

Despite the gap between the performance of Ford's UK and continental European plants, the British plants have improved in 1991.

The Ford report shows that the Halewood plant achieved 99.5 per cent of its production schedule in the first six months of 1991 compared with 92.5 per cent in the strike year of 1980.

At the same time the Dagenham car assembly operation was forecast to improve its labour and overhead costs position by 10.8 per cent in 1991 following an 11.7 per cent improvement in 1990.

Product quality has also improved allowing Ford of

Britain to begin export programmes to continental European markets from both Halewood and Dagenham. Around half of Dagenham's output of 223,000 Fiestas has been exported this year.

Ford had warned in an internal company memorandum in the middle of last year to senior managers at Dagenham, that "the survival of this plant depends totally upon achieving improved quality, reliability of supply and productivity."

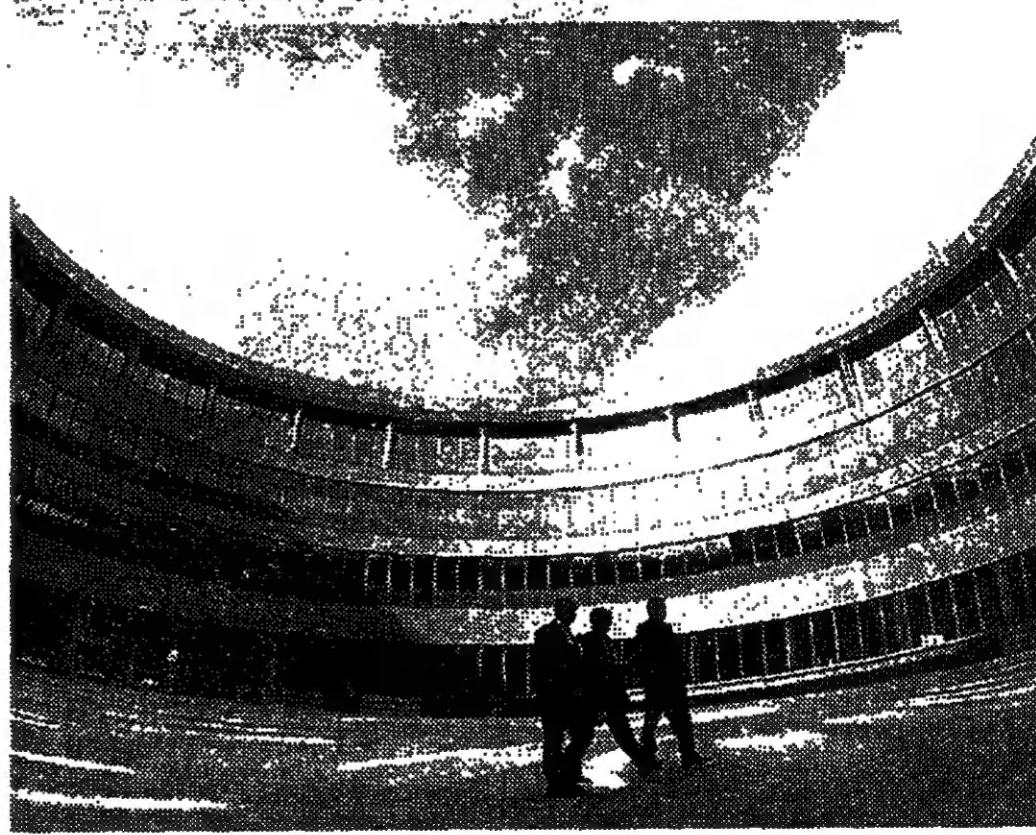
Last week Ford announced that it would also begin exporting Escort cars from Halewood to continental European markets for the first time from the New Year.

There has been speculation about Ford's long-term commitment to car assembly at Halewood because of its troubled history.

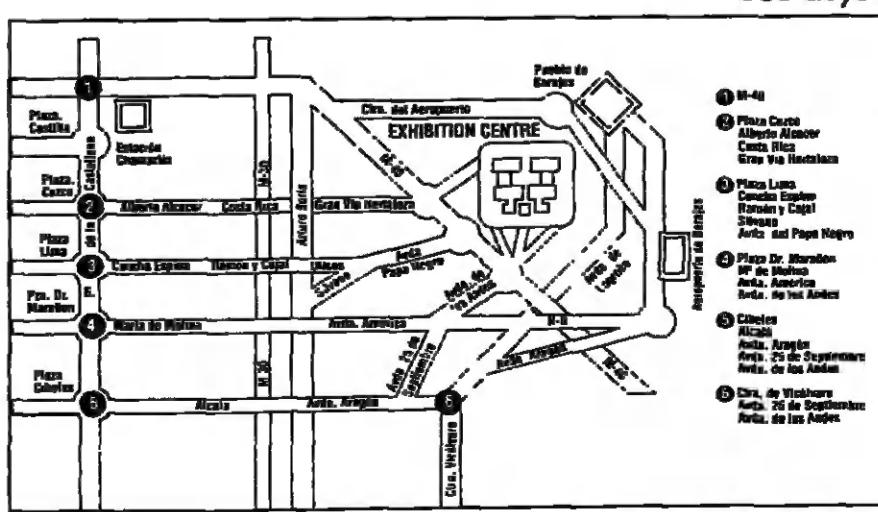
Mr Albert Caspers, Ford of Europe's vice president for engineering and vehicle manufacturing, said, however, that the decision to start exporting cars from the plant reflected the progress made by the workforce in achieving "improved performance targets."

The Halewood plant had "a chance now to break into export markets, to consolidate its position as an established supplier and to demonstrate its ability to achieve continuous performance improvement."

SEASON'S GREETINGS TO ALL OF YOU WHO WILL MAKE 1992 A VERY SPECIAL YEAR.



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FT CONFERENCE 23 DECEMBER 1991

THE LONDON MOTOR CONFERENCE

London, 17 February

This annual conference, timed to coincide with Automotive Aftermarket '92, will focus on the impact of the recession on the motor industry in Europe, review manufacturer-supplier relationships and assess current UK and EC investigations into pricing and retail and distribution structures. Mr Helmut Becker of Auto Becker will speak on the prospects for multi-franchising.

CABLE TELEVISION & SATELLITE BROADCASTING

London, 17 & 18 February

The Financial Times annual conference will look at the international world of broadcasting and the new media, a growth industry for the 1990s. Speakers include Jean Dondelinger, EC Commissioner responsible for Audio-Visual Policy, Jean Grenier, Director General of Eutelsat and Tony Seddon, Chief Executive Officer of Asia Satellite Telecommunications. Independent broadcasting in the UK will be reviewed by David Glenross, Michael Grade, Leslie Hill and Roger Laughton.

TELEVISION OF TOMORROW

London, 19 February

A one-day conference to review High Definition Television strategies in Europe, the US and Japan, the pros and cons of analogue and digital systems. Speakers include Dr Jean Majo from the EEC, Dr Peter Groenboom from Philips and Mr Andrew Lippman, MIT.

AIR TRANSPORT IN THE ASIA-PACIFIC REGION - TOWARDS THE 21ST CENTURY

Singapore, 23 & 24 February

Arranged in association with the International Air Transport Association, the conference is timed to immediately precede the Asian Aerospace '92 Exhibition. A panel of international speakers will consider the issues of concern to the region - multilateralism in international air transport, the emergence of trade blocs, the problems of congestion in the air and on the ground. Speakers include: Dr Cheong Cheong Kong of Singapore Airlines; Mr Vladimir Zubov of the International Civil Aviation Organisation; Mr Misao Ando of Japan Airlines, M. Bernard Attali of Air France and Mr John Ward of Qantas Airways.

INTERNATIONAL BANKING

London, 25 & 26 February

The 1992 meeting will review how the international banking industry is responding to the challenges of economic uncertainty and the continuing pressures on profitability and margins. Speakers include: Mr Brian Cunn, Executive Director, Bank of England; Mr Elch Mataro, Vice Chairman, The Bank of Tokyo; Mr Abdullah A. Saadi, Deputy Chairman, President & Chief Executive, Arab Banking Corporation (BSC); Mr Willem E. Scherphuis, Vice Chairman, Internationale Nederlanden Groep, & Chairman, NAB Postbank Groep and M. François Henrot, Chief Operating Officer, Compagnie Bancaire.

WORLD PHARMACEUTICALS

London, 16 & 17 March

This topical programme, arranged in association with Coopers & Lybrand, will focus on how pharmaceutical manufacturers are globalising their organisation and operations in response to the demands of a changing marketplace. Speakers will examine the new management skills required in the coming decade, as companies move from a corporately managed, R & D led organisation to a more market reactive structure.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jernyn Street, London SW11 4JL. Tel: 071-925 2223 (24-hour answering service). Telex: 27347 FTCONF G. Fax: 071-925 2125.

JANUARY

INTERGIFT International Gift Fair

- 17-21 INTERGIFT International Gift Fair
- 17-21 BSUTEX, Costume Jewellery and Accessories Fair
- 17-21 INTERLUM Lighting Trade Show
- 29-31 FITUR, International Tourism Trade Show
- 30-31 GRAFOS, International Stationery and Fine Arts Supplies Trade Show

FEBRUARY

- 13-17 IBEROFA, International Jewellery, Silverware and Watch Exhibition
- 13-18 ARCO, International Contemporary Art Fair
- 13-18 INTERNATIONAL WOMEN'S FASHION WEEK
- 20-23 IMAGENMODA
- 20-23 INTERMODA
- 20-23 INAMODA/ANIMODA
- 27-1 FLORISTA, Floristry and Garden Centers Trade Show

MARCH

- 3-6 SICUR, International Security, Safety and Fire Exhibition
- 14-22 EXPO-OCIO, Hobbies and Leisure Fair
- 14-22 INTERNATIONAL DO-IT-YOURSELF FAIR
- 16-19 OFFTEC, International Office Furniture Trade Show
- 16-19 INTERNATIONAL LEATHER AND FUR WEEK
- 27-29 EXPOCALZADO, International Footwear Trade Show
- 27-30 IBERPIEL, International Leather/Furs Fashion Fair

APRIL

- 8-12 MOGAR, International Furniture Trade Show
- 22-26 EXPOMUSICA, The Music Show
- 24-27 EXPO-OPTICA, International Optics, Optometry and Audiology Exhibition
- 29-31 AULA, Student and Educational Offer Exhibition

MAY

- 5-8 INDUSTRY AND TECHNOLOGY WEEK
- 5-8 OPTOLEC, Exhibition and Congress on Laser and Electro-Optics
- 5-8 EXPOCAD, CAD-CAM-CAE Trade Show
- 5-8 POWDER, International Exhibition and Conference on Powder Process Engineering
- 5-8 TELECO, International Telecommunications Exhibition
- 5-8 BROADCAST, Radio and Television Equipment Exhibition
- 5-8 COTELCO, Electronic and Computer Components, Instruments and Supplies Trade Show
- 20-24 VIBEXPO, International Wine, Beverages and Related Industries Trade Fair
- 22-31 INTERNATIONAL ANTIQUES FAIR
- May/June HABITAT, Real Estate Products and Services Trade Show

JUNE

- 2-5 LOGTRANS, International Logistics Trade Show: Warehousing, Maintenance, Transport and Equipment Exhibition
- 4-7 EXPODENTAL, Dental Supplies, Services and Equipment Exhibition
- 13-21 NATIONAL BROADCASTERS FAIR
- 13-21 INTERNATIONAL MUNICIPAL EQUIPMENT IT WEEK
- 15-19 TEA, International Municipal Services and Equipment Exhibition
- 15-19 TRAFIC, International Road Safety Exhibition
- 24-27 LIBER, International Book Fair

SEPTEMBER

- 5-7 FIDEC, International Spinning Goods Trade Show
- 10-13 INTERNATIONAL WOMEN'S FASHION WEEK
- 10-13 IMAGENMODA
- 10-13 INAMODA/ANIMODA
- 19-23 INTERGIFT International Gift Fair
- 19-23 BSUTEX, Costume Jewellery and Accessories Fair
- 2-4 EXPOCALZADO, International Footwear Trade Show
- 9-12 IBERPIEL, International Leather/Furs Fashion Fair
- 10-12 INTERLOOK, International Hairdressing, Beauty Care, Cosmetics and Perfume Show
- 13-16 EXPOBIOMEDICA, International Therapeutics, Hospital, and Medical Equipments Exhibition
- 15-18 TECNOCLEAN, International Cleaning, Maintenance and Conservation Techniques Exhibition
- 15-18 VETECO, Window, Curtain Walls and Structural Glazing Show
- 27-29 COGENERACION, International Energy Cogeneration Show
- 27-31 MATELEC, International Exhibition of Electrical Material

NOVEMBER

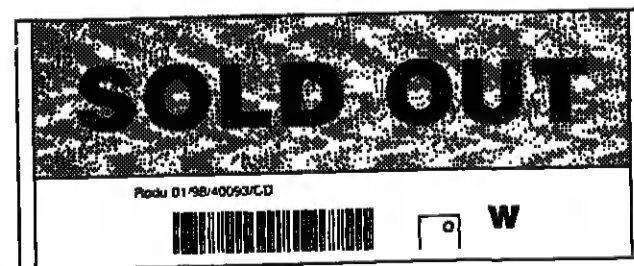
- 13-20 S.I.M.O. International Office Equipment and Data Processing Show

DECEMBER

- 3-13 ESPAÑA MOTORSHOW, Racing Motor Public Show
- 5-13 FERIAE, Antiques Fair



Banned from advertising on TV. Forced to advertise in the newspapers. Talk about a lucky break.



IN OCTOBER THIS year, Van den Berghs planned to launch their new vegetable fat spread, "I Can't Believe It's Not Butter!"

At the last moment, their heavyweight nationwide television campaign was banned. (The offensive word was "Butter." Hard to believe, but true.)

Van den Berghs reacted quickly, and switched their advertising to national newspapers.

The results were spectacular. After just one week "I Can't Believe It's Not Butter!" had achieved 37%*

prompted awareness. A figure many supposedly more established brands have never reached, despite spending a fortune on television. After two weeks demand was so great that some retailers were selling out.

The top six grocery retailers increased their orders and another major retail distributor who hadn't considered stocking the brand quickly changed its mind.

All this was achieved on an initial spend of half the amount Van den Berghs had allocated for television.

They may have ended up in the newspapers by

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MANAGEMENT

Security in Brazil

Targeting the kidnappers

Victoria Griffiths reports on executives who live in constant fear

It is not easy to be an executive in Brazil. Inflation is running at about 27 per cent a month, the recession is worse than ever and real interest rates exceed 20 per cent a month.

To make matters worse, Brazilian executives live in constant fear of being held for ransom. Some 50 kidnappings occur each month in Rio de Janeiro and Sao Paulo alone.

Foreigners may take some comfort from the fact that they are rarely a target. Policemen put this down to xenophobia. Jose Luis Fernandes, president of the Brazilian Association of Security Companies, however, believes it is because foreigners spend most on training and protection.

According to Fernandes, at least 10 companies in Brazil are in the exclusive business of shielding executives from kidnappers. "And 90 per cent of those firms' customers are multinationals," he added.

Brazilians rarely miss a good business opportunity and a multi-million industry has been built around kidnapping prevention.

To be fully protected, Fernandes estimates that an executive would have to spend at least \$75,000 (\$41,200) a year. The first step would be a visit to the Massari armoured car plant outside Sao Paulo.

Massari will bullet-proof any car for a minimum price of \$40,000. "We can do anything from a Volkswagen Beetle to an imported model," said Stefano Massari, director of the group.

For another \$10,000, the firm will bullet-proof tyres. Other James Bond-type options include anti-fire devices for the car's engine and a device



Rio executives spend \$75,000 a year for kidnap protection

which shoots tear gas at anyone approaching the car.

"Most of our customers are high-level businessmen," said Massari. "For \$100,000 or less, we can turn a car into a military vehicle."

Even at that price, and in the midst of a nation-wide recession, Massari says his business is growing. "We sell about 10 cars a month - 20 per cent more than last year," he said.

The well-protected executive

will also have specially trained security guards on duty 24 hours a day. Multinational companies like Citibank insist on placing security guards at the homes of all medium to high-level personnel.

At the top end of the market, these guards can cost \$700 a day. Executive security companies do not just train body guards. The groups also do a background check on other household employees - maids, cooks, gardeners and nannies.

"Kidnappers often send someone ahead of time, usually a maid, to 'case' the house," said Heikel Raposo, an ex-policeman and vice-president of the Business Council for Public Security.

Many multinationals provide training for the executives as well. "This consists mainly of shooting lessons and defensive driving skills," said Fernandes. And those who feel particularly at risk can always find peace of mind by buying anti-kidnapping insurance, with premiums of about 10 per cent of the potential ransom.

Such insurance policies are illegal but widely used in Brazil. Poor executives, increasingly at risk since kidnappers are forced to rely on public advice pamphlets put out by organisations like the Business Council.

Hints offered in these brochures range from the mundane - own a guard dog or install an alarm system - to the status-battering "drive a cheap car".

Unfortunately for Brazil's kidnapping industry, the government is working on rules which would make it harder to collect a decent ransom. The new rules are modelled on Italy's anti-kidnapping legislation.

One of the most important laws under consideration would automatically freeze the assets of a hostage's family, to prevent any ransom from being paid at all.

If the new rules succeed in curbing kidnapping, life may soon become easier - and a lot cheaper - for Brazil's executives. Then again, with inflation and recession closing in, those target practice sessions may be sorely missed.

Hard hearts and soft centres

If you are planning to give your secretary a box of chocolates for Christmas, think again. They don't like them.

Not one of the 323 secretaries interviewed by Business Pages, the classified information directory for people at work, said they were pleased when they were given chocolates.

The survey shows that most bosses get it consistently wrong when it comes to present giving.

A third of managers are too mean to give anything at all to their secretaries at Christmas time.

Those who do give, go for the classic unimaginative choices - chocolate, wine, or perfume. And the survey shows that drink and perfume go down almost as badly as chocolates.

Most secretaries complained that they had never received a present that was not utterly predictable.

Most said they were given the same unwanted gift year after year.

A few bosses branch out, but even these are not assured success. One secretary was perplexed rather than disarmed by the gift of an artificial hand.

Another was bitterly disappointed with her bag of pistachio nuts, while a table cloth failed to please a third.

Instead, if you really want to please your secretary give her a fat cash bonus.

Meanwhile, despite her almost certain disappointment with your offering, there is a good chance that she will put her hand in her pocket to buy you something.

But before you feel bad for being unimaginative, guess what her gift is most likely to be? Drink and afterwards.

Lucy Kellaway



Mel Smith (left) and Griff Rhys Jones: "Agreeing to Agree"

Fast forward to the sound of laughter

Paul Taylor reviews the video training market

Have you ever sneaked off in the middle of the afternoon to watch the triple bill, "Birds, Bees and Fags"?

These six-minute videos, which together cost more than £1,000, are proving popular among managers.

But there is nothing naughty about them. Indeed, they are training videos dealing with sexual harassment, alcohol abuse and smoking at work.

They are distributed by Video Arts, which claims to occupy the number one position in the market for training videos - a market that is big and rapidly getting bigger.

The general idea is that managers are more inclined to absorb a message if it is presented in a simple, concise and preferably humorous way. Most of the 150 or so videos available from Video Arts, and the scores by its competitors, are aimed at in-house company training sessions or seminars.

They are used to liven up tedious training sessions - the sort where most of the back row have left or fallen asleep by mid-afternoon.

To kick a seminar off with a song, there are "musical openers" like the 1980s rock-and-roll-style "The Customer is King" video. Other offerings include "subject icebreakers" like "Six short steps to sales disasters".

Such entertaining training and education does not come cheap.

Most of Video Arts' titles run for between 15 and 30 minutes and cost £100 or more to hire for two days, around £25 for a week, or from about £200 to buy outright - considerably more than a video from the local rental shop, but still much less than the cost of sending a group of managers away to a seminar.

Do they represent value for money? Do they succeed in getting an important message across, or does the humour get in the way?

The success of Video Arts, and the emergence of imitators, is clear testimony to the popularity of the funny train-

ing film. But some people remain unconvinced of the suitability of humour as an aid to learning, finding the need to dish up facts with jokes irritating and a waste of time, condescending even.

Video Arts' supporters maintain that humour makes training less tedious. They say that the format disguises instruction as entertainment and fuses the training message rather than hammering it into people's minds.

According to John Cleeve, the comedian and co-founder of Video Arts, training films are not just for putting information across. They are an attempt to change behaviour. The audience should become involved at a "gut level", either through drama or humour.

"If you just want to get facts across, don't waste your money on film. Film is very poor for informational approaches. Just give your employees a slide-tape presentation or, better yet, just give them a sheet of paper or a pamphlet," he says.

On average, a new Video Arts film takes three to four years to research, write and shoot. These days most film subjects are suggested by customers.

Aside from producing its own new film Video Arts has expanded its range of offerings by signing up international distribution agreements with other training programme producers in the US and the UK.

Video Arts' latest catalogue includes such nuggets as "Agreeing to Agree" starring Mel Smith and Griff Rhys Jones on the art of negotiation, "Cold Call" on telephone selling, "How to Lose Customers (Without Really Trying)" and "Grime Goes Green" which explains the need for a corporate environmental strategy.

Critics of the genre question whether the audience gains anything from these films beyond some light relief and the strength to face the remainder of a training session.

They argue that some of the films seem keenest on raising a

laugh and suggest there is a danger that the humour will obscure the message.

For those who prefer a more conventional approach to training videos, there are plenty of alternatives.

In the UK, other producers include Longman Training, Taylor Made Films and Melrose Film Productions which was recently acquired by BPP Holdings, the UK's largest publicly-quoted education group.

Recent releases range from "Accidents don't happen in the office" from Training Media Group to "Computer Security" from Taylor Made Films and "Running a Meeting with Greville Janner" from Melrose Film Productions.

Others companies like TV Choice Productions began by making specialist training videos - in TV Choice's case mostly about business computing and information technology - but now make more mainstream business videos.

The company's latest video "You Want It When?" is designed to help embattled managers with too much to do and too little time to do it in, while a Jimmy release, "Marketing in the Real World" takes a cool, hard look at the realities of marketing.

While there may be disagreement over the most effective style of video for getting training points across, there is little disagreement that video itself is a powerful and effective training tool.

A study by the Wharton Business School found that video training can increase information retention by up to 50 per cent, compared with printed materials.

There is also little doubt about the size and potential of the market.

According to the American Society for Training and Development, US companies alone spend \$210bn a year on all their training needs.

So although competition is a lot tougher than it used to be, there appears to be lots of space for video film makers - and the newly emerging video technologies like interactive video and satellite business television.



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JAN 10 1992

ARCHITECTURE

Bring back Arcadia into our parks

Colin Amery reviews some recent books on landscape and garden design

Which wisened old garden expert was it who answered every question with the words, "The answer lies in the soil"? Whoever it was, he was right. Designing gardens, even thinking gardens, has a positive effect on life. It is the one area where it is possible for mere mortals to be creative on any scale and to feel, however remotely, some contact with nature.

It has long been my view that architecture and landscape design should be inseparable. I am daily staggered by the lack of knowledge of plants and trees displayed by the average architect, and I am amazed that the syllabuses for the training of architects are so thin on subjects related to the natural world. The professional bodies that are concerned with landscape have never been as active or as innovative as the bodies with a more amateur membership concerned with gardening. Compare the activities of the landscape architects' professional body with those of the Royal Horticultural Society and you will see what I mean.

Publishers and the public are ahead of the professions

and several important books published recently bear testimony to their far sightedness. *The English Park - Royal, Private and Public* by Susan Lasdun (Andre Deutsch £20.00) is an important new contribution to a fascinating and surprisingly under researched subject. Houses and buildings have received almost more than their fair share of scholarly work. Susan Lasdun's well illustrated book establishes the fact that there are strong historical links that span the time between the earliest deer parks and the municipal parks of today.

The belief in an ideal landscape is a powerful trigger for the creation of parks, and Lasdun indicates a kind of folk memory that we all share an Arcadian place where peace and tranquillity reign. Her selection of a magnificent series of view paintings of 17th and 18th-century country houses and parks, by artists like L. Kneller and J. Kneller, is both instructive and beautiful. The influence of Versailles and the influence of its landscape designer Le Notre on the whole of Europe is clearly explained. It is amazing to read that 100-year-old oaks were planted and transplanted to achieve some

of the effects demanded by the king. Versailles also inspired the idea of the farm as a picturesque adjunct to a royal or nobleman's park.

Stephen Switzer, an 18th century populariser of landscape ideas argued for simplicity, for walks and groves, and for "profit and pleasure agreeably mixed" which gave plenty of scope for decorative farming. In her chapter on Victorian parks - rightly called "Park Mania" - a way of life is revealed that saw the public park as a place of recreation and display for all classes. This in turn is mixed with practical ideas for recreation and sport and the visual results were very different from the idyllic visions of the eighteenth century. Susan Lasdun sees the history of landscape parks as an artist - and her strongly visual approach is an excellent route into a complex historical subject.

Creating Period Gardens by Elizabeth Banks (Phaidon £25.00) is an instructive and practical book by one of the top garden restorers in the country. If you want to know how to make a box knot or create some circular steps in the style of Sir Edwin Lutyens and Gertrude Jekyll the information is here. The plant lists are exemplary although I feel that the constant introduction of new plants is no bad thing even for period gardens - although I expect this is heresy to "authentic" gardeners. Elizabeth Banks does not simply concentrate on the grand gardens but shows how the practical inspiration of history can be applied to the garden of a 19th-century rectory or to the small gardens of the ubiquitous 19th-century suburban



Wooburn Farm, Surrey, which was laid out in 1735, from 'The Landscape Park'

John Brookes is a popular figure in the gardening world and runs his school of landscape design from his own home. *John Brookes' Garden Design Book - The Complete Practical Guide to Planning, Siting and Planting Any Garden* (Dorling Kindersley, £19.95) is a testament to his immense labours. This book is tremendously good value and is really a garden design course in hard cover. Brookes

is apparently willing to give away his trade secrets and says that the aim of the book is to try and bridge the gap between horticulture and garden design. However, I did not feel that it succeeded in raising any aesthetic expectations, although full of plans and good photographs I found it short on inspiration and I think this is due to the cursory way he deals with the history of gardening in his early chapter.

Designing the New Landscape by Sutherland Lyall (Thames and Hudson £29.95) is really a book about the work of a smallish group of Anglo-American landscape architects. It is a curious idea to claim for modern landscape architecture that it is in some way universal and not necessarily site specific.

Underlying this strange book are the same ideas of universality that were prevalent in the modern architectural style

known as The International Style. The application of abstraction to nature is an architectural idea that is basically sterile. The endless examples shown in this book of "new" landscapes are visually very ugly. They appear to be the products of drawing board designers who are not in tune with nature demonstrating more clearly than any words the need for a new approach to the education of landscape designers for the 21st century.



The sort of show that gives panto a good name: Cilla Black and Jean Boht

Jack and the Beanstalk

PICCADILLY THEATRE

An odd phenomenon can be observed at the Piccadilly Theatre this year. Along with the squealing tots and the Maltres-munching pensioners there are gaggle of lads and lasses barely out of pimple.

Now, it is a fact universally acknowledged that people with pimples do not go to pantos, so it came as something of a surprise to find a "poo" called Johnny giving his all to a number "which involved singing 'oooh' loudly and often from the expensive seats at the front of the stalls, where he was sitting with a row of his mates. Was he a plan? No more, I should imagine, than the gaudy hardboard jungle that serves as a beanstalk in this most traditional of commercial pantomimes.

The bridge across the yawning generation gap is Cilla Black, pop star turned glam dating agent and principal boy, in whose honour the old music hall gag

might have been written: "she's no chicken, but she's game." In the lucrative TV gameshow world Cilla is something of a queen mother, whose homely presence and strangled Mersey vowels have given a curious respectability to the appealingly tacky *Blind Date*. For panto's purposes, she sings well, has a trouper's ability to manipulate a crowd and, by George, she's got legs as well.

This is the sort of show that give pantomime a good name. Well-cast and costumed, it steers clear of dirty political quips and overtly "adult" humour. Jean Boht (of television's *Bread*), oh, how we love our Scousers! offers a rather insipid fairy grandmother, but generally the TV imports earn their passage. Patrick Mower provides an eminently hissable baddie in the handsome rotter tradition; Tudor Davies, who also directs, makes a fine

deadpan dame, generously yielding centre-stage to Cilla and Bob Carolgees, who takes charge a generous sweetie bag, and whose handling of a wayward dog puppet extends easily from a speciality turn to a running gag.

The Mosaics provide a colourful interlude of fluorescent dancing puppets (a welcome advance on the usual skeletons in Aladdin's cave), while the kitch quotient is kept up by a bevy of ballet dancers and the cute little kittens of the Babette Langford Yod Set. A rather dull patch in Cloudland at the start of the second act is salvaged by a terrifying monster rat and the sheer hard graft of the performers, who do their considerable best to ensure that a "lorra, lorra" fun is had by all.

Claire Armistead

The Magic Storybook

OXFORD PLAYHOUSE

The Oxford Stage Company's *The Magic Storybook* is the first Christmas family show at the Oxford Playhouse for five years. It comprises five traditional folk tales stretching from mines to pantomime: *Jack and the Beanstalk*, *Little Red Riding Hood*, *Goldilocks and the Three Bears*, *Jack and the Magic Beans*, and *Jack and the Magic Beans*.

The five pieces include *Jack and the Beanstalk* wonderfully mimed and narrated by the cast of seven in bold technicolor. They gather to become a tree or a pair of gates, and jump as the stage vibrates the ogre's tread. Watch out for the audience chosen to be the ogre's mining form as he falls to earth when the beanstalk is cut, and Penelope Diamond as his long-suffering wife serving up cold fricassee of Englishman.

Shakespeare, a violent African sister, tells of a brother (Karl James) and sister (Jan Alphonse) forced to choose between

their father's worldly goods and his blessing, the girl takes the latter, the wicked brother the former. She becomes an outcast befriended by a wonderful sibilant snake (Carol Redford) who provides her with the requisite magic kit to win the prince, build the palace and lay on the banquet. Nicola Burnett Smith sings the narration (composed by Howard Goodall) beautifully.

The Good Clown and the Bad Clown looks more like straight pantomime, although there is no cross-dressing (the only Dames in Oxford are DBEs). This tale also lets the audience contribute, as the North Oxford under-dwells, some of whom will have penned a couple of their own panto by now, fell to booing and hissing at the desired moments.

The best of the bunch is *Anansi*, the Brere Rabbit of East Africa (played by Andrew Dennis), who tricks a witch out of

half her gold by sweeping up her house and guessing her name. It is really *Rumpelstiltskin* in the Auean Stables plus menagerie, for the other characters are all animals: Clive Duncan's underwear-eating goat and Jan Alphonse's strutting peacock are particularly good. This one is played, curiously, in Jamaican English, not African.

Finally, where but in *Cinderella* can one find the golden line, "The Prince will marry whomever this shoe fits"? The ugly sisters, high-heeled horrors fresh from the cocktail party, back at their feet to get the fit, but leave a trail of tell-tale blood in the aisle. Who said children's tales were long on fairy and short on grim?

Andrew St George

Mother Goose

SHAW THEATRE

Camden's Shaw Theatre, ancestral home of the right-on panto, has set the husband and wife team of Bill Oddie and Laura Beaumont loose on *Mother Goose* this year. Fur and feathers fly, not through any great flexing of creative claws (the evening is nothing if not nice and cosy), but because their chosen theme for this wishee-washie of pantomime stories is cruelty to the cute and cuddly.

Out of every nook and cranny they peer, quacking goats, miswowing cows, crowing pigs, and of course a blinking, fluffy goose - for this is no ordinary battery operation, you see. It is a custom built funny farm, with original script, music and lyrics, some of them rather good, presided over by David Yip's diminutive Mother Goose and under dual threat from Prince Banana's batty huntmen and that mean old mincer of animal flesh, Mister Tasty.

Even though *Mother Goose* appears to be the flavour of this pantomime year, I have yet to find one that lives up to the spirit of a *Cinderella* or a *Jack and the Beanstalk*. Oddie brings to the show some of the nuttiness of his unjustly neglected comedy trio of the early 1970s, the Goodies, but comes smack up against the

absence of plot, which in pantomime terms means dashing goodies trouncing dastardly baddies.

Nick Wilton's Mister Tasty is given an animal experimentation lab by designer Richard Beaumont which seems fairly horrific to squeamish adults but left the under-12s in my row unamused and untroubled. His key number is a Gary Glitter parody in glam-rags and platform shoes which is by design more naff than nasty.

In the absence of anything to boo and hiss, the writers go for a potty humour that takes in Mr Nasty's bogey-burgers and culminates in a song, "Everyone Goes to the Toilet!" The lyrics of which need no elaboration. David Yip's first dame is promisingly pert and decorative; Julie Dawn Cole provides a spunky principal tomboy, with wheaten hair and canow-flaged ra-ra skirt, but there is no-one here capable of embracing the audience, of lifting it bodily from its seat and plunging it down again with a fistful of giveaway sweets. No-one, that is, except Nobby the Sheep (a rapping puppet from TV's *Ghost Train*) whose patter is good but who shares with the plotline a certain absence of legs, which despite his promise to get



David Yip

involved in the action, keeps him stranded for most of the time on the sidelines.

Claire Armistead

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw Riccardo Chailly conducts the Royal Concertgebouw Orchestra in two concerts (tomorrow at 11.30, Wed at 14.45) featuring Verdi's *Four Sacred Pieces* and the orchestral version of his *String Quartet*. The Christmas Day concert is a Eurovision broadcast. On Sun, there are afternoon and evening concerts featuring the music of Johann Strauss, with soloists, dancers and orchestra from Budapest (6718 346).

Muziektheater Tonight at 20.00, Julian Reynolds conducts Werner Schroeter's production of *Lulu* Miller, with a cast led by Katrien Eperian, Neil Shioff and Brent Ellis, also Thurs and Sun.

afternoons, Wed, Fri and Sat: Dutch National Ballet in *Rudi van Dantzig's* 1967 production of *Romeo and Juliet* (6255 455/credit card bookings 6211 211).

BERLIN

Staatsoper unter den Linden This week's programme consists of Hansel and Gretel tonight, John

Cranko's ballet *The Taming of the Shrew* on Christmas Day, Der fliegende Holländer on Thurs, Madame Butterfly on Fri, Ariadne auf Naxos on Sat and La nozze di Figaro on Sun (East Berlin 2004 782).

Komische Oper Ulf Daunert conducts a Christmas concert tonight at 19.00. There will be a Christmas Day performance of Handel's *Giulio*, followed by *Cinderella* on Thurs, Cav and Pag on Fri, La bohème on Sat and Johann Strauss concerts on Sun at 11.00 and 20.00 (East Berlin 2292 555).

Deutsche Oper Valéry Panov's production of *Cinderella* can be seen tonight and on Christmas Day. On Thurs and Sun, Christian Tieleman conducts Goltz Friedrich's production of *Lohengrin*, with a cast led by Thomas Moser, Ekkehard Wlaschke, Eva Johansson and Eva Marton. Maurice Bejart's dance extravaganza *Ring Round the Ring* can be seen on Fri, and Hansel and Gretel on Sat (West Berlin 3410 249).

Schauspielhaus Tonight's concert is by the CPE Bach Chamber Orchestra conducted by Hartmut Haenchen, with music by Manfredini, Vivaldi, Boccherini, Mozart and Haydn. On Christmas Day, there is a programme of Christmas music with the Berlin Radio Chorus and Orchestra. On Fri, Manfred Scherzer conducts the Dresden Chamber Orchestra in a Mozart programme (East Berlin 2272 261).

Philharmonie Kammermusiksal Tonight's concert features Bach's Christmas oratorio. On Christmas Day, Boris Ivanov conducts an orchestral programme with popular

music by Dvorak and Rakhmaninov.

On Thurs, Ivanov conducts a concert of Italian operatic arias, followed on Fri and Sat by Beethoven's Ninth Symphony (West Berlin 2614 333).

BRUSSELS

Monnaie Sylvain Cambreling conducts Mark Morris' production of *La nozze di Figaro* on Christmas Day, also Fri and Sun afternoon. The cast includes Jose van Dam and Hillevi Martinpelto (219 6341). Theatre National The Theatre National's new production of Gianni Schicchi can be seen tomorrow, Thurs, Fri, Sat and Sun (217 0303).

GENEVA

Grand Théâtre tonight, Thurs, Fri and Sun, Armin Jordan conducts performances of *Jordan Savary's* production of *Die Fledermaus*, with a cast including Patrick Rafferty, Cynthia Lawrence, Bodo Schwanbeck and Jeanne Pfland (212311).

GENOA

Teatro Carlo Felice On Friday, Metastasio Rostropovich conducts a new production of Sofia Gubaidulina's two-part oratorio-ops-ballet *Orazione per l'Era di Acquario*, choreographed by Georgy Aleksidze and designed by Teimuraz. Further performances on Dec 28, 29, Jan 2, 3 (589329).

LONDON

Royal Festival Hall 19.30 English National Ballet opens its Christmas

season with a new production of *The Nutcracker*, staged by Ben Stevenson and designed by Desmond Heeley. Daily except Christmas Day and Sundays till Jan 18. Tomorrow there is a matinee but no evening performance (071-928 8800).

Covent Garden 14.30 and 19.30 Mark Ermiler conducts Peter Wright's Royal Ballet production of *The Nutcracker*, also Thurs and Fri. Sat: *La nozze di Figaro* (071-240 1066).

Sadler's Wells 19.30 London City Ballet production of *Swan Lake*, also tomorrow at 14.30. No performance on Christmas Day. Evening performances daily from Thurs till Dec 31, with matinees on Thurs, Sat and next Mon (071-278 8916).

Coliseum 18.00 Michael Lloyd conducts ENO production of Rimsky-Korsakov's *Christmas Eve*, repeated on Fri. Sat: matinee and evening performances of *Die Fledermaus* (071-636 3161).

Barbican 19.45 Christmas music with the London Concert Orchestra and Thomas Tallis Choir. Thurs: RFO plays popular music by Handel, Rakhmaninov and Beethoven. Fri: Tchaikovsky night. Sun: Dennis O'Neill's opera night (071-638 8891).

For information about West End theatre shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962.

MILAN

Teatro alla Scala This week's events are limited to two performances of *Parsifal* (Fri and

Sun afternoon) and John Cranko's production of *Romeo and Juliet* on Sat (7200 3744).

NEW YORK

Blue Note Jazz Club and Restaurant Starting tomorrow and continuing daily till Sun, Jamaican-born jazz pianist Monty Alexander and his trio partners will play the music of Nat King Cole. Saxophonist James Moody and pianist/singer Freddy Cole (Nat's brother) are the special guests. Shows at 21.00 and 23.30. New Year's Eve till Jan 5: Manhattan Transfer. Jan 7: Dizzie Gillespie begins a four-week engagement (475 8592).

Carnegie Hall Alexander Schneider and the New York String Orchestra give a concert tomorrow at midnight, also on Sun at 15.00 (247 7800).

Metropolitan Opera Tonight and Fri, James Levine conducts John Corigliano's new opera *The Ghosts of Versailles*, with a cast led by Teresa Stratas and Marilyn Horne. Tomorrow: *Aida*. Thurs: *La bohème*. Sat: *La traviata* (362 6000). New York State Theater City Ballet gives performances of Balanchine's production of *The Nutcracker* today at 14.00 and 18.00, also Thurs, Fri, Sat and Sun (870 5570).

PARIS

Théâtre des Champs-Élysées This week's highlight is a performance of *Lully's Alceste* on Sat. Jean-Claude Malgoire conducts a staging by Jean-Louis Martinoty, with a cast led by Jean-Philippe Lafont, Colette Alliot-Lugaz, Gregory Reinhart and Howard Crook.

Further performances on Dec 30, Jan 2, 4, 6, 8 (4720 2637).

Palais Garnier Rudolf Nureyev's production of *Romeo and Juliet* can be seen tomorrow, Thurs, Fri, Sat and Sun (4017 3535).

Opéra Bastille Friedemann Layer conducts Bob Wilson's production of *Die Zauberflöte* tonight, Thurs and Sat. Tomorrow and Fri: Myung-whun Chung conducts Boris Godunov, with Paata Burchuladze in the title role. All performances start at 19.30 (4001 1816).

Châtelet Starting tomorrow, there are daily performances at 20.30 of *West Side Story*. On Christmas Day at 12.00, Jansug Khachidze conducts the Orchestre de Paris in music by Rimsky-Korsakov, Tchaikovsky and Borodin (4028 2840).

Opéra Comique A 1920s musical entertainment, entitled *L'as-tu revu?* and starring Gabriel Bacquier, can be seen on Thurs, Fri, Sat and Sun (4286 8883).

Shakespeare Theatre G B Shaw's *Saint Joan* is strongly directed by Sarah Pia Anderson, with a cast including Gail Grate as Joan and Emery Battis as the Inquisitor. Runs till Jan 25 (201 E Capitol St. 546 4000).

Arena Stage Jan the Floor by Cheryl West is a clever, poignant and sad play about four generations of black women and their relationships. Runs till Feb 2 (488 3300).

Kennedy Center Opera House Opening on Christmas Day: *Bye Bye Birdie*, revival of the 1961 musical starring Tommy Tune, directed by Gene Saks. Runs till Jan 25 (416 4600).

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(all times CET)

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Super Channel

0000-0630 Business View 0630-0700 Business Investors 2130-2200 (Tues) East Europe Report - weekly indepth analysis from FTV 2130-2200 (Wed) FT Business Weekly - global business report with James Ballin 2130-2200 (Thurs) Talking Heads - international issues

Sat News

1200 International Business Report 1730, 1730, 2130, 0430, 0530 (Thurs) FT Business Weekly

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Monday December 23 1991

On the brink of disaster

DESPITE THE failure of discussions over the weekend, it is still not too late to reach agreement in the Uruguay round of multilateral trade negotiations. More important, it must not be too late. The differences that divide the US, the European Community and now Mr Arthur Dunkel, the GATT's director general, are trivial, especially when set against what would follow the round's collapse. All the parties should make a New Year's resolution to think again.

The attempt to reach a mutual understanding agreement in agriculture remains the main obstacle. Yet a deal on agriculture is in the interest of all the main participants. Agriculture may account for only 11 per cent of world commodity trade. But the sums involved by the industrial countries on their farm policies - \$299bn in 1990, according to the OECD secretariat, or \$387 (2000) for every man, woman and child - are so breathtaking, and the damage done to agriculture-dependent economies around the world so large, that reform is essential.

The EC is, at bottom, on the wrong side of the argument. No economic superpower, especially one committed to the market, should cling so tightly to such expensive and largely ineffective policies. No trading power, especially one determined to root out corporate dumping, should be so determined to keep on exporting subsidised agricultural commodities.

Bad deal

Yet sympathy with the demands in these negotiations cannot conceal their lack of realism. The EC is at least prepared to reform the Common Agricultural Policy in a more market-oriented direction. So when Mrs Carla Hills, the US trade representative, says that no deal is better than a bad deal, she is talking nonsense. Since the "bad deal" involves fewer distortions than at present, this is like saying that some improvement is worse than no improvement at all, because one can imagine still greater improvement. That is folly. The time has come to reach a deal on the basis of what can be plausibly achieved, and live to negotiate another day.

Stemming the repossessions

LAST WEEK'S mortgage rescue package is probably the best that could be organised under the circumstances. The most welcome news for distressed home-owners facing mortgage arrears is that lenders will not repossess their homes so long as they are making reasonably regular payments. Ministers and lenders estimate that the measures will keep about 40,000 families in their homes over the coming year. If lower interest rates make it easier for those already in arrears to tread water, the level of repossessions next year should be below this year's record total.

Ministers can claim some credit for persuading lenders and insurers to put their heads together to devise schemes which turn debt service into rental payments. In many cases, the homeowners who have fallen into arrears should never have taken on the burden of home ownership, and will be better served by renting their homes from housing associations. Making it possible to move from mortgage to rent introduces a much-needed bridge between the two main forms of housing tenure.

It is worrying, however, that some lenders have held back from committing funds to such schemes. It is hard to believe that any will benefit from the insecurity which has become commonplace. And building societies are already susceptible to criticism for their failure to support the money advice centres which can offer valuable debt counselling to beleaguered borrowers.

Preferred creditors

In return for attempting to stem the rising tide of repossessions, the lenders have been made preferred creditors when lending to unemployed householders.

The department of social security will now pay the element of income support designed to cover mortgage interest directly to the lender - 50 per cent of this currently finds its way into more pressing needs. And the Treasury will have to find about \$50m to cover the housing benefit entitlement which creates.

The cost of both these concessions is small enough to

What now divides the parties? The debate has come down to two principal issues: whether there should be a quantitative limit on subsidised farm exports, as the US demands, or rather a budgetary limit, as the EC proposes; whether the EC's proposed compensatory payments for price reductions should be financed by the "green box" of subsidies that do not distort production.

Trade restrictions

On the principle of budgetary versus quantitative limits in trade, the EC is right and the US wrong. The trade needs fewer, not more, quantitative restrictions in trade. On the inability of the principal parties to reconcile what is a difference of only 4m tonnes of subsidised wheat exports, the only possible observation is that they cannot be serious. These conflicts look like those between the big and little-enders in Gulliver's Travels.

A more fundamental question is whether the EC's compensatory support payments are, indeed, trade-distorting. These payments will go to farmers on the basis of area sown in a past reference period. In this respect, they do not appear to provide a current incentive to produce. But they do provide a permanent incentive for farmers to remain farmers, which would have effects on production.

Measly, the EC should limit the period over which the compensation is to be paid, as well as cease to make it contingent on whether a farmer remains in active production. But even in their current unsatisfactory form the EC's compensatory payments would be less distorting than US deficiency payments.

All parties now need a short pause for reflection. Mr Dunkel should consider modifying his text; the EC should consider modifying some of the details of its reform proposals; and the US should consider modifying its attitude to the closure of the round. The differences that divide the parties are trivial, while the potential gains from success remain immense. If they do not rethink, the round will collapse. That is the very last Christmas present the world needs.

Stamp duty

The same cannot be said, however, for the temporary suspension of stamp duty on house purchases up to £250,000. There may be arguments for scrapping stamp duty on house purchases altogether - there were certainly persuasive reasons to abolish it for securities, where transaction costs are an impediment to the free flow of capital. But there is no evidence that stamp duty is a factor constraining housing transactions, any more than do the charges for estate agency or legal costs. Prima facie, the cut in stamp duty is more likely to be capitalised in the value of homes than in attracting new buyers to the market. Rejuvenating the housing market above all requires confidence among buyers in the economy and in more stable house prices, neither of which can be bought for £400m.

And if £1bn is indeed available from the delay in abolishing stamp duty on share transactions, this could be used to considerable effect elsewhere in the government's housing programme. After years in which the number of social homes built has steadily fallen, the funds made available to housing associations next year will enable them to build three times as many homes as last year. Yet this will still be well short of the numbers needed to deal with the rising numbers of homeless families, and £1bn would allow housing associations to increase the 50,000 homes they will build next year closer to the 90,000 they would like to build.

A return to "government by gimmick" may come as a welcome but superficial relief to Conservative back-benchers who fear retribution at the polls. But mini-budgets in response to terrible headlines have never been a good way of making fiscal policy. Now is not the time to revive this least attractive of features in the British fiscal scene.

It is a time of dissolving economic certainties in Washington. Mr Alan Greenspan, the Federal Reserve chairman, has thrown caution to the winds and cut the discount rate to 3.5 per cent - the lowest level since 1961. A few years ago, he would have been roundly condemned for inviting an acceleration of inflation.

It is conceivable that Mr Greenspan will eventually face criticism for easing too much the measures of money, such as M1, are already growing at double digit rates. But most US economists have been hating for action for weeks. The talk is of deflation. As Mr Greenspan noted in some congressional testimony: "There is a deep-seated concern out there, which I must say to you I have not seen in my lifetime."

The forecasting fraternity - which has been repeatedly optimistic in recent months - is projecting a moderate recovery in the spring. The Fed's action must increase the likelihood of an upturn, but it leaves many analysts with a queasy feeling that the economy could remain soft for much longer (see below for a worst-case scenario). Economists are troubled because the economy there has entered unknown territory in recent months.

Earlier this year, the US appeared to be in the early stages of a weak recovery. Gross domestic product grew at an annual rate of 1.4 per cent and 1.6 per cent in the second and third quarters, having contracted during the winter. But instead of gaining momentum, the recovery has since petered out completely. Falling employment, industrial output and consumer confidence now indicate renewed contraction. Yet there have been no external shocks such as a rise in oil prices.

Just as troubling is a level of public anxiety that seems far out of line with the hard economic data. The drop in output (so far) is modest. The official unemployment rate is less than 7 per cent, well below the peaks reached in earlier downturns. The sour mood doubtless partly reflects the recession's unusually diffuse impact. In the past, blue-collar manufacturing workers have borne the brunt of hardship. This time, the restructuring of services industries in particular is wreaking havoc among articulate white-collar workers who once regarded themselves immune from the business cycle.

But this is not the whole story. As Mr Greenspan indicated, the crisis of confidence reflects fears about the future. For the most part, the economic history, young Americans doubt that they will enjoy the living standards of their parents. The public watches in horror as intensifying foreign competition forces once-impregnable companies such as International Business Machines and General Motors to announce deep cuts. The American

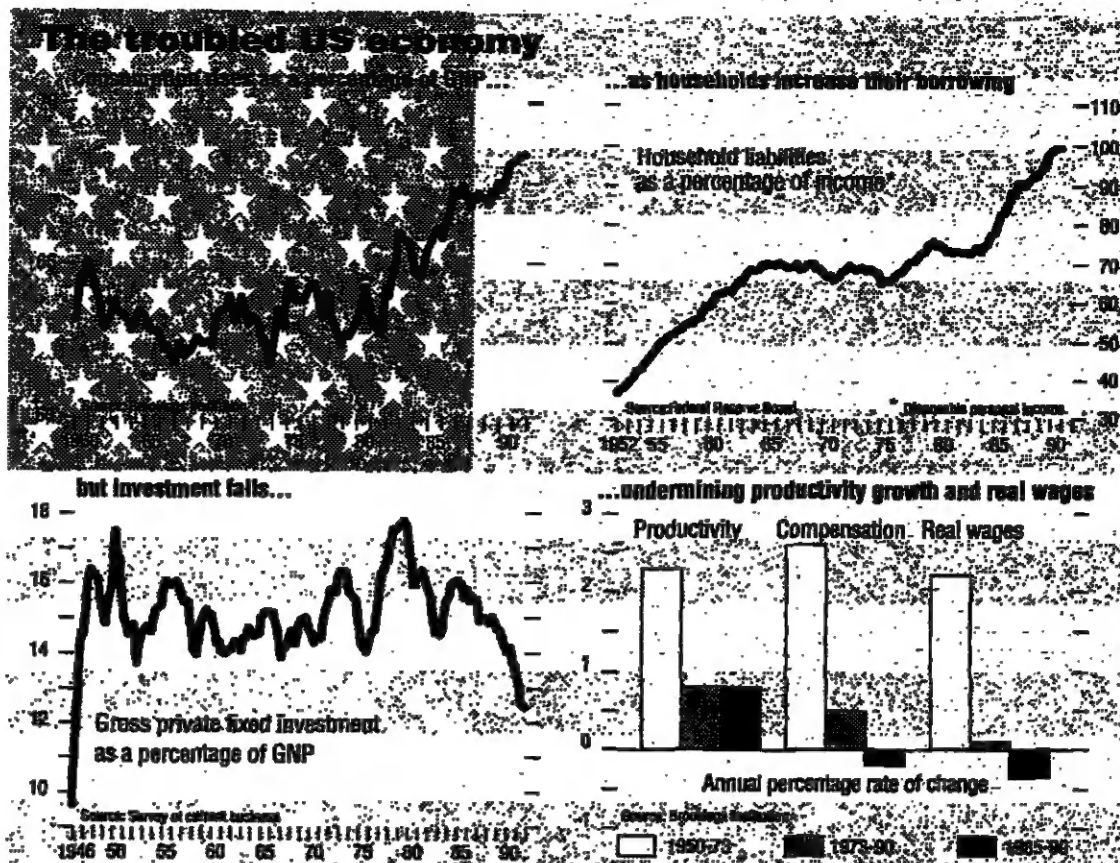
The US economy's troubles could be merely the beginning of a "contained depression" lasting the entire 1990s, writes Michael Prowse.

"We anticipate a deeply troubled economy, at least until the second half of this decade and perhaps through 2000. The unemployment rate will not reach the 1930s high of 25 per cent, but it may at times exceed 10 per cent and linger at uncomfortably high levels despite only modest growth of the working age population. Real gross national product, which fell 30 per cent from 1929 to 1933, will be limited to single-digit declines and will register some gain over the course of the decade."

This ominous prediction was first made a year ago by the father-and-son forecasting team of Jay and David Levy. Using language echoed last week by Mr Alan Greenspan, chairman of the Federal Reserve, the US central bank, they said the economy was "suffering from having too many of the wrong assets built at the

Michael Prowse asks whether the lowest US interest rates for a generation can solve the economy's underlying structural problems

A bold move to lift the gloom



dream of ever-rising prosperity suddenly seems in jeopardy.

The fears are also rooted in the past. The downturn of the economy since the 1980s has been interpreted as a mini-business cycle prompted by the Gulf war. The temporary revival of confidence following the liberation of Kuwait obscured a gradual deflation of the economy evident almost from the day President George Bush took office in 1989. The economy has barely grown since.

For many workers, the rot set in much earlier. Average wages have been growing slowly for two decades. Many of those in the bottom half of the income distribution experienced cuts in real wages in the 1980s. But the impact of these trends was obscured by a sharp increase in the number of workers per household as women increasingly entered the workforce; by a growing population; and, most ominously, by a rapid rise in consumption and borrowing relative

to income (see chart).

None of this was sustainable, least of all the explosion of debt - government, consumer and corporate - during the 1980s. This now looks a desperate - but doomed - attempt to sustain growth of living standards beyond what could be justified by meagre gains in productivity. By the beginning of the 1990s, the hour of reckoning had arrived.

The striking recent change is that leading Republicans are now willing

to acknowledge the mistakes of the 1980s. Using vivid language to condemn the "huge increases in indebtedness" and the lavishing of credit on developers, Mr Greenspan at times sounded like a Democrat running for president.

Policy-makers now face a double challenge: to stabilise the economy in the short run and to lay the foundations for sustained growth in the longer term.

Mr Greenspan's bold discount rate cut is a signal to Congress and the White House to leave short-run stabilisation to the Fed. But his ability to influence events is uncertain. Politicians have a strong incentive to be seen to be doing something in an election year. They can also raise legitimate doubts about the efficacy of monetary policy when the banking system is severely weakened by loss of equity capital. (The 3 percentage point spread between the discount rate and banks' prime rates of 6.5 per cent is a measure of its distress.)

The White House is thus likely to propose a variety of tax cuts - probably including some form of investment tax credit, some relief for middle-income households and lower taxes on capital gains. In next month's "economic growth" package, But the final shape of the legislation, and the extent to which it inflates a budget deficit already expected to reach \$375m, remain unpredictable.

While disagreeing on the merits of a temporary fiscal stimulus, economists are almost united in urging action to counter the economy's bias towards debt-financed consumption. Net savings - private savings minus the budget deficit - accounted for about 8 per cent of net national product in 1989. By some calculations, this ratio plunged to less than 4 per cent by the mid-1990s and reached a trough of about 2.5 per cent last year. Investment (in plant, equipment and essential infrastructure as opposed to commercial office space and hotels) has also fallen precipitously as a share of output - by some calculations to levels last seen in the 1940s.

This secular decline in savings and productive investment is the economy's Achilles' heel. Exacerbated by a failure to educate and train the bulk of the work-force properly, it accounts for the decline in productivity, growth and stagnant living standards for middle-income Americans. There can be no "quick fix" for such deep-seated problems. Cutting the budget deficit over the medium-term is probably the best way to boost savings, although a switch to a more European style of taxation with greater emphasis on consumption-based levies such as Value Added Tax might also help. The question now is whether America's fragmented political system is capable of carrying through structural reforms. If it cannot, an activist Fed will be powerless to prevent relative economic decline in the longer term.

war investment boom began to peak out in the early 1990s. It was a global phenomenon. Most countries are now confronting a prolonged period of little growth. They see Japan as particularly vulnerable because it has "over-expanded" to supply markets that no longer exist."

Washington can do little to restore prosperity. It cannot recreate the pent-up demand or the profusion of new products - washing machines, cars, televisions, computers - that powered post-war growth. But, say the Levys, it can "contain" depression by supporting the jobless and spending wisely - on domestic infrastructure, education and technology.

Most economists, including Mr Greenspan, will reject the Levy forecast as wildly over-pessimistic. After three years of sluggish growth, they believe the US adjustment to the excesses of the 1980s is nearly complete. Not for the first time, the seers on Hudson beg to differ.

Forecasting Centre, Box 27, Chappaqua, NY 10514

The seers on the Hudson

wrong time at excessive prices and paid for with too much debt."

Reshaping conventional wisdom (which last December was predicting an early upturn from a shallow recession), the Levys argue that the US will avoid another Great Depression only because the government's role in the economy is vastly larger than in the late 1920s. With federal outlays accounting for 25 per cent rather than 3 per cent of gross national product and deposit insurance stabilising the banking system, the outlook is for a "contained depression" - prolonged marginal growth.

The Levy family has a remarkable record. In the late 1920s, Mr Jerome Levy - Jay's father - became so agitated about the prospect of a depression that he liquidated his business and retired while in his 40s.

The subsequent crash is history.

At the end of the second world war, when most economists forecast sluggish growth and high unemployment, Jay Levy was extraordinarily bullish, arguing that pent-up demand for fixed investment, housing, factories, department stores and offices would fuel a new era of prosperity.

Jay and his son David now believe the US economy is at a third turning point. At the Jerome Levy Economics Institute* of Bard College on the Hudson river in New York state, they have developed an analytical framework that draws a sharp distinction between recessions and depressions.

Recessions are mild setbacks punctuating long periods of growth. They reflect excessive accumulations of unsold goods and are easily cured by temporary production cuts. Depres-

sions are infrequent but far more serious because they reflect excessive accumulations of physical capital - structures and industrial plant. As the 1930s showed, an excess of capital goods can take years to work off.

The Levys believe the decades of growth following the second world war gave Americans a false sense of security. A longer view of history shows that "capitalist economies, for all their virtues, have a natural predilection to gradually over-invest in fixed assets until they reach a crisis point and become depressed for a number of years". A long expansion contains the seeds of its destruction because businesses and consumers become complacent, borrowing on the assumption that profits and asset prices will rise forever.

Jay and David argue that the post-

Pulling the Royal flush

Must banks always be run by bankers and insurance companies by actuaries? In the financial arena, at least, there remains considerable suspicion of chief executives who do not know how to lend money, or draw up an insurance policy.

Finance, the interest in the recent changes at the top of The Royal Bank of Scotland and Royal Insurance, two of the weaker institutions in their respective sectors. Just 2½ years after he left British Airways, Richard Garbille is taking over as Royal Insurance's chief executive, and George Mathewson is taking the helm at the Royal Bank little more than four years after he jumped out of the Scottish Development Agency.

When financial institutions face problems, it can be easier for an unemotional outsider, not weighed down by 40 years of loyalty to the old firm, to take the right corrective action. Banks and insurance companies are much more complicated businesses than they used to be, and suffer from a lack of professional management.

On the other hand the art of lending money and assessing risk are so fundamental to the success of banks and insurers that ignorance of these skills can prove fatal.

The Royal Bank, in particular, is aware that it is now in the unusual position of having a chairman and chief executive who are not bankers. However, it stresses that its own late Ian MacDonald, one of Scotland's most innovative financiers, was professor of accounting at Glasgow university before becoming general manager of the Commercial Bank of Scotland in 1963.

Given the sums of money that traditional clearing bankers and insurance tycoons have been losing recently, there is a lot to be said for giving someone else a chance.

OBSERVER

However, the risks associated with bringing in outsiders are considerable and Midland Bank, for one, seems to have decided to turn back the clock.

The combination of a strong non-executive chairman and a professional banker, or insurer, in the chief executive's seat is hard to beat.

Dear Olivetti..

1992 is shaping up to be an exceptionally turbulent year at Olivetti, to judge by the lavish gift diary sent out by the troubled Italian computer company. It starts on February 13, moves on briefly to the first four days of March before suddenly leaping into mid-January and then starting again at February 1. The first half of January has gone missing entirely.

Outsider

Guess who Albania has named as its foreign-debt negotiator: former Italian treasury minister Giuliano Amato, who is now assistant secretary of the Socialist Party.

The move underlines the heavy reliance the pennurious Albanian government is placing on Italy as it emerges from decades of communist isolation. Amato is expected to act as an intermediary with international financial institutions as well as governments of eastern Europe's ex-communist countries.

"I was cautious about accepting the offer," he admits. "I only agreed to take it once I was assured I had the full confidence and support of all the elements in the Albanian government."

A constitutional-law professor, he was responsible for the "Amato Law" passed in July 1990, enabling Italy's public credit institutes and savings banks to transform into joint



"My father was a Bolshevik but I'm hoping to be a yuppie"

stock corporations. It opened the way for the partial privatisation which this year has begun to bear fruit.

Albania's total foreign debt is understood to be around \$500m. Though a small amount by international standards, it represents some 30 per cent of GDP, and the country is almost wholly lacking in foreign exchange.

Even so, Amato believes arrangements can be made linking debt-repayment to development of tourism and the country's energy resources. The job is likely to last until agreement is reached on either rescheduling Albania's debts or their forgiveness.

Hair splitting

"Hah, we have no bananas." Or so say Japan's cosmetics stores to expatriate British broker Caroline Stone when she asks them for her favourite banana hair-conditioner, marketed internationally by the UK's Body Shop.

where, it lacks the necessary official permission for sale in Japan. The reason, Stone has heard, is that the country's health and welfare ministry cannot decide whether it's a food or a pharmaceutical.

On the contrary, says Body Shop president Anita Roddick. Her reason for banning the product is deemed unsafe for Japanese hair - which seems odd, given some of the substances that are officially approved as cosmetics.

An example is the nightingale droppings sold in Tokyo as a skin-beautifier, after mixing with divers creams and lotions. The reason why they have the approval denied to the conditioner cannot be that they're a 100 per cent Japanese product, because they originate in Korea.

Perhaps it's something to do with the fact that what's imported is not the droppings, but the nightingales.

Encyclopaedist

Governor Mario Cuomo of New York may have narrowed his career options by rubbing himself out of next year's presidential election, but he seems to be preparing instead for a new role as encyclopaedia salesman. He has even picked out his brand: Grollier.

Before he finally made up his mind not to run, Cuomo says he spent the evening browsing in the Grollier. "If you're tired of the Britannica, if you don't like British spelling... get the Grollier," Cuomo urged.

Doesn't the enigmatic New York governor know that since France's Hachette took it over, Grollier is European, whereas the Encyclopaedia Britannica is in American hands? Perhaps his decision not to run was the right one after all.

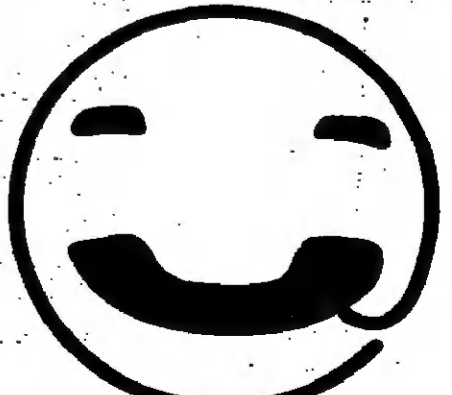
Odd encounter

Police in north London are seeking a provider who dresses in women's clothes. He was last seen in a blue Mini.

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COMPANIES AND FINANCE

Conroy bid success may keep control of Galmoy

By Tim Coone in Dublin

CONROY PETROLEUM and Natural Resources, an Irish exploration group, has been accepted by two major foreign mining companies to take control of one of Western Europe's major zinc and lead deposits.

On Friday night, Conroy reported that its takeover bid for Atlantic Resources, an oil and gas exploration company, had been accepted by 67.5% of Atlantic's shareholders, in a share-swap offer which will dilute the majority shareholdings in Conroy by Outokumpu, the Finnish mining group, and Dundee Bancorp, a Canadian offshoot of Corona International.

At stake is control over a 6.2m ton deposit of lead ore at Galmoy, about 80kms west of Dublin, the Irish capital. It is thought to be the third largest deposit in Western Europe after the Tara mine, owned by Outokumpu, and Lisheen, a promising 15.5m ton deposit which is 25 per cent owned by Outokumpu through Ivernia West. All three deposits are in the proximity to each other.

The board of Conroy, under chairman Richard Conroy, made its surprise bid for Atlantic Resources last month, in a controversial move

which angered the majority shareholders, Outokumpu and Dundee, which hold 10 per cent of Conroy's shares.

Planning permission for the mining of the Galmoy deposit is now in its final stages. A decision is expected in the New Year if Conroy meets the stringent controls being demanded by the Kilkenny County Council, under whose jurisdiction Galmoy falls. The council has been interpreted as a means of forestalling an expected takeover bid of Conroy by Outokumpu and Dundee, once planning permission is in place.

Outokumpu and Dundee responded by calling for an EGM to dismiss the board of Conroy, but which is not likely to take place before the end of next month.

The terms of the Atlantic takeover, bringing into the Conroy board, one of the big guns of the Irish mining industry, Mr Tony O'Reilly, being Atlantic's chairman, Mr O'Reilly is also chairman of Heinz, the US food concern, the Irish Independent newspaper group and Waterford Wedgwood.

Professor Conroy's aim is to make the company a major Irish natural resources company of major proportions and with Mr O'Reilly's support can now hope to muster the political and financial backing to bring the Galmoy deposit into production. This capital investment necessary is estimated to be around £50m (£46m).

The Atlantic takeover has attracted criticism from a number of quarters however, particularly from market analysts who view it as a good deal for Atlantic shareholders but a poor one for Conroy's. The deal involves a share-for-share swap of Conroy shares for every Atlantic share, valuing Atlantic's shares at £1.7m for a 127.7m total.

A study carried out by the Dublin stockbrokers Riada, and commissioned by Outokumpu and Dundee, notes "the open market value of Atlantic's assets, net of all liabilities, is around £1.5m, or 0.54p per share, considerably less than the £1.7m implied value of Conroy bid".

On the day before the bid, Atlantic shares were trading at 2.125p, while Conroy shares were at 1.7p. The bid is undoubtedly very attractive to Atlantic shareholders but is unlikely to satisfy Conroy's short-term funding requirements which it estimates at £1.5m over the next 12 months.

70% jump for Ivory & Sime

By Peggy Hollinger

PROFITS at Ivory & Sime, the Edinburgh-based investment manager, advanced 70 per cent to £2.1m on turnover 15 per cent higher at £13.1m for the six months to October 31.

However, the interim dividend was maintained at 1.25p. Mr Allan Monro, the managing director who led a new management team into the group 18 months ago, said the company had declared uncovered dividends in two of the last three years and thus, the decision was taken to maintain the interim.

He said increased profits were the result of winning significant new business and a cost-cutting programme, although the acquisition of Argosy Management in May had contributed a "good amount".

Funds under management rose 16 per cent to £3.1bn in the first half. Despite this, administrative costs were static at £5.1m.

Mr Monro said that since the new management had taken over, the group had been refocused on two core activities - investment and institutional fund management.

Both divisions had improved on the previous period, although 1990 had been depressed by the effects of rationalisation. "The benefits are beginning to show through to the half," Mr Monro said. He warned that the rate of growth would slow in the second half, although the "result will still be satisfactory". Earnings per share jumped from 2.51p to 4.15p.

Shell suits form part of French Connection undoing

By Jane Fuller

THE FASHION fad for shell suits - shiny lightweight leisurewear - proved part of the undoing of French Connection, the USM-quoted wholesaler and retailer, in the six months to July 31.

It made a pre-tax loss of £24.9m, much deeper than last year's £220,000 first-half deficit, and passed its interim dividend (0.5p).

The big negative was £2.8m of exceptional charges for inadequate stock and debt control in Bukta Connection, the closure of two other subsidiaries and reorganisation costs.

Both Mr Michael Shen, executive, and Mr Stephen Marks, finance director, have left the group.

Mr Stephen Marks, chairman, who has taken on the

role of chief executive, said Bukta was the main problem. The previous management had ordered too many shell suits and not done enough to move them.

After getting rid of the old stock, the subsidiary was focused on its successful business of making football strips, including those of Crystal Palace and West Ham.

Group turnover declined to £23.5m (£28.7m). After taking all the problems "on the chin", operating losses, which totalled £1.43m (profits £18,000) in the first half, would be reduced and there should be more provisions.

On July 31, net debt stood at \$5.5m, 84 per cent of shareholders' funds.

Mr Marks said there had been no breach of banking covenants, but the group's bankers had taken a keen interest since the departure of the chief executive. They remained supportive and discussions were going on about the facility, which was due for renewal at the end of this month.

"Basically, we have a good order book, we may need an injection of money," he said.

The group has about 40 French Connection and Nicole Farhi outlets. Retail sales grew £5.4m (£8m).

The French Connection label fell by £1.3m to £15.9m, Nicole Farhi saw £1.1m growth.

The share price fell 4p on Friday to 16p, as low for the year.

NEWS DIGEST

Version in loss and no interim

AFTER several years of uninterrupted growth, the effects of the Gulf war and the UK recession led to Version International, the electrical equipment and metal forming group, diving £4.7m into the red in the half-year to July 31, 1991, against a pre-tax profit of £563,000.

There is no interim dividend (0.5p). Version chairman, Mr Tim Kelleher, said that manufacturing facilities operating well below capacity driving them into loss. Results were further hit by the interruption of normal cash flows from new order intake, resulting in higher than anticipated short-term borrowings and increased interest costs.

Turnover of £40m (£34.7m) was 35 per cent below the anticipated figure. Mr Kelleher said a major restructuring programme had been implemented and the manufacturing units were now moving into a position of trading profitably.

and nurserycare company, report increased turnover for the six months to September 30 of £6.07m, against £3.46m. However, the pre-tax profit was only 15 per cent ahead at £95,000, compared with £31,000.

Earnings per share came at 1.1p (£1.7p), as a result of the offer of 4.1m shares to help finance the acquisition.

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Earnings per share came at 1.1p (£1.7p), as a result of the offer of 4.1m shares to help finance the acquisition.

Star Computer cuts deficit to £86,000

The changes implemented in the second six months ended June 30 enabled Star Computer Group, the computer services company, to cut full-year pre-tax losses from £220 to £86,000. Turnover edged up from £13.6m to £13.7m.

Disposals and the closure of loss-making divisions generated net profits of £100,000 while all future costs associated with the former head office have been provided for. The company has also successfully raised its overdrafts and ended the year with no borrowings.

Losses per share decreased from 27.3p to 12.6p. There is no dividend.

Forminster profits maintained at £1m

In the half-year to October 31, Forminster, the outerwear manufacturer, lifted pre-tax

Bett Bros dives £8.9m into the red

IN "the most difficult year in the 45-year history of Bett Brothers", the Dundee-based construction, property investment and leisure group tumbled from pre-tax profits of £4.3m to losses of £8.9m in the year to August 31.

The group blamed the fall on the reduced value of its property holdings following the collapse of the UK property market.

The decline was exacerbated by a jump in the losses from investments in shares in associated undertakings to £7.06m (£1.1m) and by sharply higher interest of £5.17m (£2.06m).

Group turnover rose 50 per cent to £30.5m (£20.6m), but losses per share were 57.35p (earnings 18.59p) and the final dividend is reduced to 2.1p (4.3p) for a total of 4.2p (6.4p).

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CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Systemics (UK)	Systemics (UK)	Biotechnology research	£25m	Swiss leasing business
France (France)	France (UK)	Hotels	£14.5m	Rules trigger full bid
Itih (Japan)	Unit (FKI) (UK)	Air conditioning	£11.8m	Sale helps gearing
Kolon Industries (Korea)	Imperial Graphics (UK)	Acetates & Paper	n/a	S Korea's "EC buy"
N Onyon (Japan)	Schoenbuch (Germany)	Electronics	n/a	1992 - driven purchases
BSN (France)	Sift (Italy)	Drinks	n/a	Major reorganisation
VF Corporation (USA)	Unit (Demart) (France)	Textiles	n/a	French govt OK
Internationale Nederlanden (Holland)	Sviluppo Finanziaria (Italy)	Financial services	£24m	After majority control
Werner & Werners (Electronics)	Unit (Ferranti) International (UK)	Propulsion	n/a	Ferranti disposals continue
Prosser (Switzerland)	Von Roll (Switzerland)	Steel & Engineering	n/a	Accumulated 22.6% stake

Source: FT Intelligence International

Changes to FT Indices

THE following changes to indices will be made in companies' industrial classifications in the London Share Service with effect from January 2 1992:

St-Clair's in the FT-Actuaries Indices: Barry Wehmiller International is Engineering, Generali (ITA) is 7 Basic Other Industrial Materials (10); Bick in Electronics (6) from Electricals (4); BPF in Business Services (41) from Miscellaneous (48); Close Brothers to Merchant Banks (68) from Other Financial (70).

Changes to London Share Service

The following changes will be made in companies' industrial classifications in the London Share Service with effect from January 2 1992:

ASB Barnett in Business Services (41) from Miscellaneous (48); CRT Group to Business Services (41) from Miscellaneous (48); EW Fact to Business Services (41) from Miscellaneous (48); Intercare Group to Health Household (27) from Other Industrial Materials (10).

Courtaulds reorganises fine chemicals

By Daniel Green

Courtaulds, the UK chemicals and fibres group, is reorganising its fine chemicals business. The move follows the merger of Courtaulds and Asda, Lucas Industries, BICC.

Two additional secondary lines of stock will be included in the FT-SE 100 Index: Smith-Kline Beecham Equity Units and Telford House A Ordinary.

For inclusion: Tomkins, MB-Cordun, Laporte.

For exclusion: Asda, Lucas Industries, BICC.

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GETTING IN STEP IN TURKEY

ESBANK

Head Office
Meşrutiyet Caddesi 141, Topkapı 80550 İstanbul, Turkey
Tel: (90-1) 151 72 70 (19 Lines) Fax: (90-1) 143 23 96 Telex: 35558 ebt tr

Banco Central de Venezuela
£15,880,500
Floating Rate Bonds due 2005
STG New Money Series B-NP

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£15,880,500
Floating Rate Bonds due 2005
STG New Money Series B-NP

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from December 18, 1991 to June 18, 1992 the Bonds will carry an interest rate of 11% per annum. The interest payable on the relevant interest payment date, June 18, 1992 will be £20.71 per £500 principal amount. The above notice is applicable to both the first tranche issued on December 18, 1990 and the second tranche issued on June 18, 1991.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 23, 1991

The Republic of Venezuela
£21,774,000
Floating Rate Bonds due 2005
STG New Money Series A

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from December 18, 1991 to June 18, 1992 the Bonds will carry an interest rate of 11% per annum. The interest payable on the relevant interest payment date, June 18, 1992 will be £20.71 per £500 principal amount. The above notice is applicable to both the first tranche issued on December 18, 1990 and the second tranche issued on June 18, 1991.

By: The Chase Manhattan Bank, N.A.
Agent Bank
December 23, 1991

The Republic of Venezuela
£119,402,500
Floating Rate Bonds due 2007
STG Debt Series A

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from December 18, 1991 to June 18, 1992 the Bonds will carry an interest rate of 11% per annum. The interest payable on the relevant interest payment date, June 18, 1992 will

INTERNATIONAL COMPANIES AND FINANCE

Merrill Lynch sued by insurance watchdog

By Nikl Tait in New York

STATE insurance regulators in Florida are suing Merrill Lynch, the Wall Street brokerage house, over its involvement with Guarantee Security Life Insurance, a relatively small company seized by regulators last August and declared insolvent.

Also named in the lawsuit, filed in the state court on Friday, are Coopers & Lybrand, the international accountancy firm which acted as auditors to Guarantee Security, and Sherriff, Friedman, Hoffman & Goodman, a New York-based law firm which served as the insurer's outside counsel.

The suit charges the advisers with negligence, breach of fiduciary duty and breach of contract. It claims they aided Guarantee's senior management in breaching their fiduciary duties to Guarantee. The insurance department's suit seeks for \$300m in damages from management and advisers of the insurance company.

However, Merrill Lynch dismissed the suit as "totally without merit" and said it would be vigorously contested. The brokerage house said it had been "ethical and legal".

Guarantee has around \$7,000 annuity and life policyholders. In the last three years, it was collecting annual premiums of more than \$100m, but this fell in recent years.

The lawsuit alleges that the company's former management concealed the inherent insolvency of the business from 1988, and that it was run by way of excessive fees, compensation and illegal dividends. It also claims that they "stripped" for their own benefit the equity of the company of junk bonds bought and sold by Guarantee.

Degussa slides 44% before tax to DM179m

By Andrew Fisher in Frankfurt

DEGUSSA, the German chemicals, pharmaceuticals and pharmaceuticals company, said its pre-tax profits fell 44 per cent to DM179m (\$113m) in the financial year to September 30, 1991.

The profit slide is the latest in a series of lower profit statements by German companies heavily involved in foreign markets.

Degussa said 1990-91 had been "a particularly difficult year".

The company's slow-down affected key parts of its business, and the expected upswing in the second half failed to occur. "Rather, there was a particularly marked seasonal downturn during the summer months," it said.

Group turnover was 4 per cent lower to DM18.4bn, although it was similar to the previous year when previous prices were down by 13 per cent to DM18.4bn - was excluded.

It was up in Germany, because of the first-time inclusion of a precious metals unit, and in western Europe.

CORRECTION NOTICE
Bank of Greece
US \$60,000,000
Floating Rate Notes due 1996
Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from December 6, 1991 to June 6, 1992 has been fixed at 5.4625% per annum.

The interest payable on June 6, 1992 will be US \$2,807.12 in respect of each US \$100,000 Note.

By: Mitsui Taiyo Trust International Limited
December 23, 1991

General Cinema blames HBJ write-off for deficit

By Alan Friedman in New York

GENERAL CINEMA, the retailing, publishing and theatre group, suffered a \$283.1m loss in its fiscal year to last October 31, due largely to a \$288m write-off of the acquisition of Harcourt Jovanovich (HBJ), the publishing publisher.

The Massachusetts-based General Cinema, which was the parent of the Harcourt Jovanovich chain, said the loss for the fourth quarter of its financial year was \$288m, compared with a net profit of \$11.5m in the third quarter. The company's full-year loss of \$283.1m compares with a \$30.4m net profit in the year to October 1990.

Revenues at General Cinema were only slightly up - from \$1.15bn to \$1.17bn - in the last quarter. Similarly, the group's full-year revenues were \$3.59bn, compared with \$3.58bn in 1990.

Mr Robert Tarr, chief executive, said the results reflected the combined effect of the company's restructuring and the write-off of the HBJ acquisition. He said the results were "not indicative of the earnings potential of the combined companies".

He said: "The numerous merger-related charges recorded in the fourth quarter of fiscal 1991 and the restructuring charges recorded in the first quarter of fiscal 1992 are the main factors in the deficit."

Benckiser, a German detergent producer, has agreed to pay DM8m (\$5m) for an 80 per cent share in the Pollena plant at Nowy Dwor Mazowiecki, near Warsaw.

The agreement, which is subject to approval by the Polish government, will see Benckiser acquire a 60 per cent share in the plant, which has a production capacity of 40,000 tonnes, and to cover the factory's DM6m debt.

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US\$250,000,000 ML TRUST XVI

Collateralized Mortgage Obligations

In accordance with the provisions of the Trust Agreement, the Trust will issue \$250,000,000 of ML Trust XVI Collateralized Mortgage Obligations (CMOs) in January 1992.

The CMOs will be issued in two series: Series A, which will have a maturity of 30 years, and Series B, which will have a maturity of 15 years.

The CMOs will be issued at a discount to face value, and will be sold to investors through a syndicate of banks.

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LEGAL NOTICES

STERILE TEXTILE LIMITED IN RE

NOTICE IS HEREBY GIVEN, pursuant to Section 48 of the Insolvency Act 1986, that a MEETING of the CREDITORS of the above named company will be held at the First Floor, The Lloyds Building, 100 Broad Street, London, EC2M 2YF, on Tuesday 23 December 1991 at 10.30 am for the purpose of considering and voting on the report prepared by the Administrative Receiver in accordance with the said section 48, and if possible to appoint a Committee of Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting.

A creditor in respect of a debt due to, or secured by, a bill of exchange or promissory note must send the bill or note to the Administrative Receiver at the above address, not later than 23 December 1991, for the purpose of being presented to the meeting.

It is requested that the creditors of the company should send to the Administrative Receiver, not later than 23 December 1991, a statement of the amount and nature of their claims, and of the security, if any, in respect of such claims.

The meeting may only be adjourned by resolution of the creditors.

By: The Administrative Receiver, Mr. Robert B. Taylor, of the firm of Messrs. Taylor & Francis, 11 Abchurch Lane, London, EC4N 3DF.

DATED this 23rd day of December 1991.

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INTERNATIONAL CAPITAL MARKETS

Sara Webb and Tracey Corrigan review a year of trading in the syndicated loans and international bonds markets

Basle requirements push up pricing Volume hits record after slow start

Few of those bankers involved in the syndicated loans market are likely to look back on 1991 with a sense of nostalgia.

The number of syndicated loans launched over the last year was well down on 1990, mainly due to the new capital adequacy requirements and the recession in the Anglo-Saxon economies.

In addition, with a number of corporate disasters - Polly Peck, Brent Walker, Federcon - and the Maxwell empire - lenders claim to be focusing their attention on quality credits.

The total volume of syndicated loans for 1991 so far is \$404.9bn, representing a fall of 3.04% on 1990, compared with \$577.7bn, and 4,567 issues.

In 1990, according to figures compiled by the magazine, *Euromoney*, while the year started off sluggishly, it picked up in the second quarter as bankers ended the year feeling slightly more optimistic about 1992.

Volumes are lower for an assortment of reasons. The new capital adequacy requirements agreed by the Basel Committee have forced banks to be more selective in their lending, which in turn has helped to push up the pricing on loans.

Pricing - including the margin over the London interbank offered rate and various fees - is now two or three times higher than it was two years ago, although most bankers agree that it has now reached a plateau.

With the current recession in the Anglo-Saxon economies, many banks are worried about the credit-worthiness of borrowers. As a result, lenders are placing more emphasis on the terms of the loan covenants and are demanding tighter financial ratios.

Finally, there has been a noticeable trend, particularly in the UK, for corporate borrowers to favour bilateral loans instead of syndicated loans.

BP, for example, decided to reduce the number of banks from which it was borrowing and set up a series of individually arranged bilateral loans.

Other companies have taken similar steps, although such deals are not usually disclosed and therefore do not appear in the annual figures.

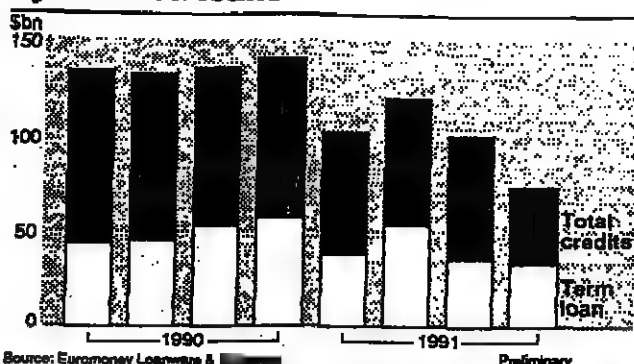
Looking at the breakdown by country, loan volumes for North America and Europe are sharply below the 1990 levels. In the US and Canada, the provisional figures for syndicated loans in 1991 is \$195.3bn, compared with \$294.7bn in 1990.

In Europe, syndicated loans in 1991 amounted to \$24.4bn, down from \$34.4bn in 1990. The UK accounted for the bulk of the European loans, with a provisional total of \$54.4bn in 1991, down from \$84.4bn in 1990.

Bankers have been gloomy about the state of the UK market for much of the year, although activity picked up towards the end of 1991, helped by a number of takeovers.

However, with the UK economy in the depths of a recession, companies generally have been reluctant to borrow more money. Many took advantage of the rise in the London stock

Syndicated loans



Source: Euromoney Loans & Finance

market at the start of 1991 in order to launch rights issues and reduce their gearing levels. While many borrowers succeeded in arranging very cheap standby credits and multi-option facilities in the mid-1980s, the drop in pricing is likely to force them from arranging large replacement facilities when the existing ones come up for maturity.

Italy and France rank after the UK as the main borrowers in the syndicated loans market, and have also seen a considerable fall in volumes this year.

These loans to Italian borrowers have fallen from the \$10.1bn of 1990 to \$7.2bn in 1991, while the drop reflects the general state of the loans market.

International bankers were wary of lending to the controlled borrowers because of the financial surrounding Federconsorzi, the financially troubled Italian loan co-operative.

By contrast, Middle Eastern borrowers have been particularly active in the syndicated loans market, following the end of the Gulf war. Total loans for 1991 amounted to \$24.4bn, compared with \$5.4bn in the previous year, largely as a result of large loans to Kuwait, Saudi Arabia and Algeria.

Kuwait launched its first syndicated loan in October, raising a total of \$5.5bn for reconstruction projects. The loan is the largest discretionary loan, with a five-year maturity. Originally, Kuwait planned to raise \$2.5bn but the deal was oversubscribed and the total amount increased.

Saudi Arabia borrowed \$1.5bn after the conclusion of the Gulf war for general purposes, while Oman launched a \$300m loan.

Turkey, which included in the Middle Eastern borrowers, has continued to tap the capital markets. During the Gulf war, it was difficult for Turkey to raise syndicated loans because banks were worried about the risk to its geographical position. However, once the war ended, several Turkish borrowers came to the market, mainly for general purposes.

However, bankers point out that the sharp increase in borrowing from the Middle East is an aberration. They are not expecting to lend large amounts to Middle Eastern borrowers this year, except in the case of Kuwait, where they may be more for certain project-related loans, by arranging financing for aircraft purchases.

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Favourable trading conditions and a surge in new issue volume restored profitability in the international capital markets this year.

Despite a slow start to the year because of the Gulf war, volume reached a record level, with \$330bn in the Eurobond market totalling \$330bn. The rise was a result of a turnaround in a poor showing of only \$161bn of new issues in 1990, when many investors switched into the market after the invasion of Kuwait in August 1990. The previous record for new issues, reached in 1988, was \$210bn (of which \$53bn was made up of Eurodollar bonds with equity warrants attached, compared with just \$21bn this year).

However, it was the surge in trading profits which will transform the bottom line of many houses. Trading conditions this year have been "a trader's dream", according to one headhunter.

Apart from favourable economic fundamentals, the technical shape of the market has facilitated trading. In the dollar-led markets, bond yields have been steeply positive for much of the year, which allowed dealers to hold positions more cheaply. The Eurobond market has been further favoured by a tightening of yield spreads relative to underlying government bond markets in most sectors.

There was also a spread to tighten despite rising bond markets because the heavy flow of new issues was followed by a steady stream of redemptions and a broader spread of issuance in the market. This year it fell below 100 per cent.

The way things are going, in a few years the pattern will be 100 per cent dollars, 100 per cent yen, 25 per cent Euro, and then a scattering of other currencies," says syndicate manager William.

The decline of the dollar market has been paralleled by growing institutionalisation, even in markets which were formerly considered retail currencies.

Once a favourite with German and Japanese investors, the Canadian dollar sector has become widely traded by institutions. New

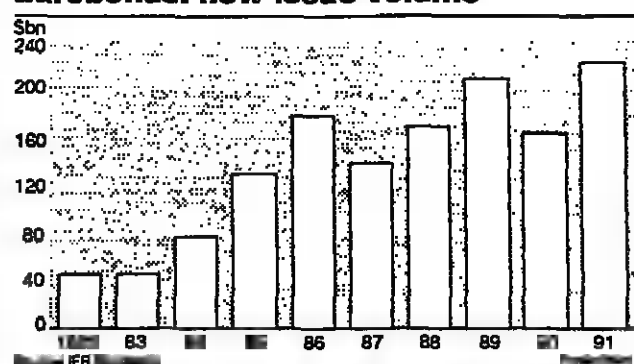
proposals for trading desks, which often use sophisticated arbitrage trading techniques to trade the firm's capital. The style of trading was originated by US houses such as Salomon Brothers and Goldman Sachs, but the new wave of Japanese and European firms have adopted the practice.

The year was also marked by expansion in the use of derivative products. Encouraged by the relatively wide profit margins still available in the over-the-counter market, more dealers entered the derivatives market, some setting up separate derivatives units. This led to increasing competition in the sector, with few signs suggest that the market has yet substantially expanded to include a broader range of institutional investors.

The importance of the dollar straight market of the market has continued to decline. The year 1991, the Eurobond market was essentially an over-the-counter market, with dollar issuance accounting for three-quarters of the market. This year it fell below 100 per cent.

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Eurobonds: new issue volume



Source: Euromoney Loans & Finance

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number of sovereign borrowers are expected to line up again next year.

As a general shift of focus from the US to Europe is expected, the sector stands to benefit. However, the choice of European markets offering reasonable liquidity has mushroomed. The French market expanded dramatically last year, with issuance growing from \$10bn to nearly \$18bn. Other retail sectors, such as the Italian and Spanish markets, also flourished. The investment theme of the year - the economic recovery of European markets - is expected to continue, although the pace of change is likely to slow now that high-yielding markets have already made considerable progress.

The year also proved an important one for the Euroyen market, which enjoyed a partial recovery after several years of stagnation. The volume from the market to help the yen's lagging liquidity.

The World Bank plans to launch its first global bond offering in early 1992, which should provide a further fillip to the government bond market.

The World Bank will also launch its first global offering in the dollar market in January. More dollar issues are expected to be prompted by a heavy schedule of bond redemptions, totalling \$7bn in March. Overall, March is the heaviest month for redemptions at \$15bn.

In the new issues market, the widespread use of the fixed price re-offer system, under which underwriters agree to use their services, helped to maintain a margin of profitability, and also encouraged underwriters to price deals reasonably. The structure of the market continues to favour larger players, and the smaller houses are being squeezed out.

Some have continued to flourish by specialising in a particular sector, such as Australian dollars. Meanwhile, the distinction between domestic and Eurobond is likely to become increasingly blurred.

However, the Maastricht agreement in progress towards monetary union should help restore some of the lost ground in the market. In addition, a

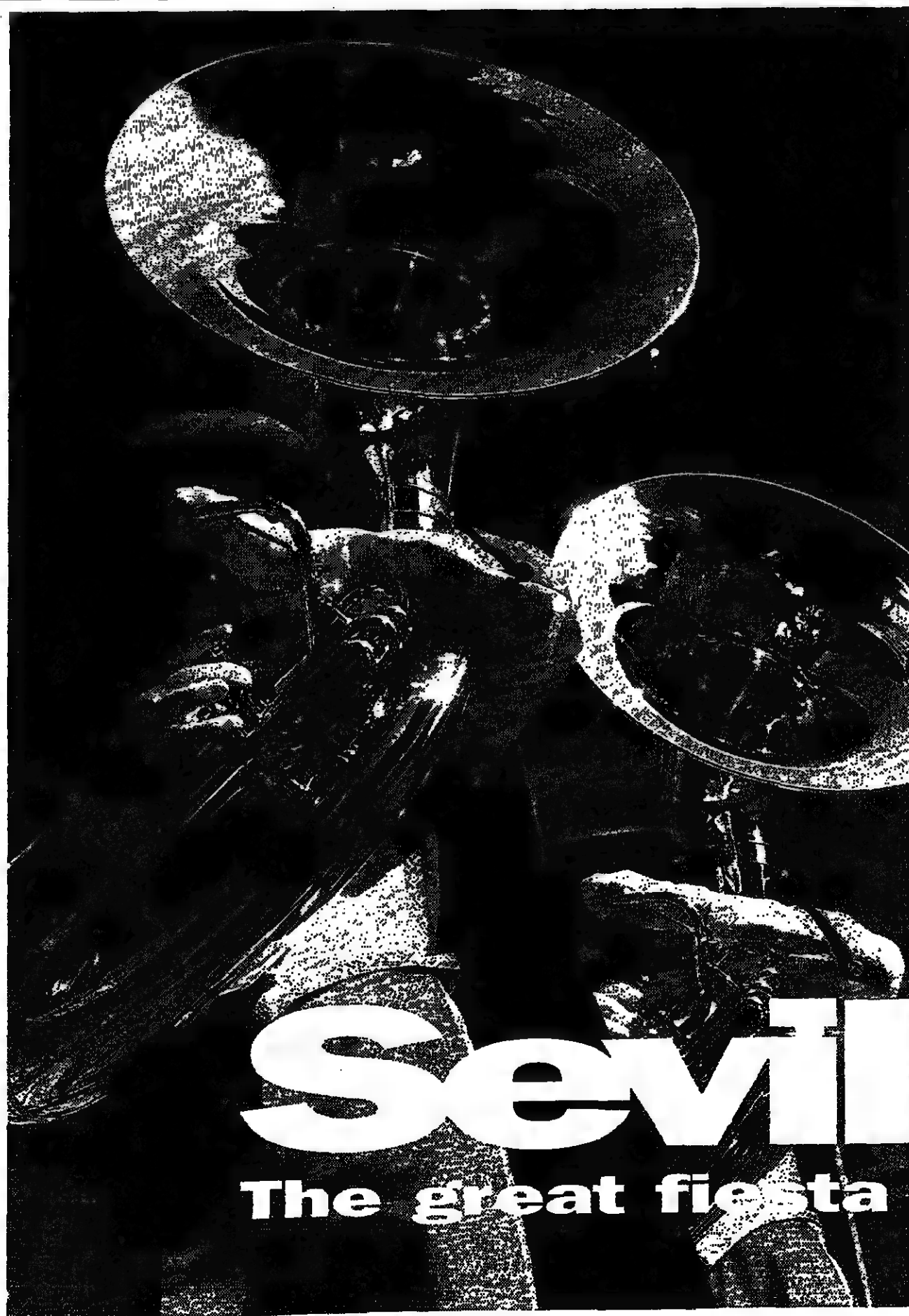
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T.C.



Seville '92

The great fiesta of entertainment

EXPO'92. The Great Universal Exposition. In Spain. With legends from the world of music, the theatre, dance and cinema. From Liza Minnelli to Plácido Domingo. From La Scala di Milan to Stevie Wonder. Live. Come to EXPO'92 and join in the greatest show on earth. EXPO'92 is a non-stop fiesta. There's fun for everybody. For all times and all ages. Parades, floats, musicians, laser shows, children's plays, special effects, fireworks, discos, films, restaurants... Don't miss this date with the world of entertainment. With the stars. With fantasy. With fun. In the heart of Andalusia. In Southern Spain. In the city of Seville. Ask your travel agent for information. Choose the dates that suit you best and make your reservations now for a trip to the most important Universal Exposition of the Century. EXPO'92 The great Universal fiesta of entertainment. Of the future. Of culture. It lasts for six whole months. Day and night. In Seville. See you there!

APRIL 20th - OCTOBER 12th, 1992.

EXPO'92


FINANCIAL TIMES MONDAY DECEMBER 21, 1991

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock
TORONTO																			
4:00 pm prices December 20																			
Quotations in cents unless marked \$																			
7800 Alcan	141	141	141	141		34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
34700 AgriCorp	440	430	430	-	34000 Corel	518	174	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
35100 Air Can	57	57	57	57		34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
12400 Alcan	111	111	111	111		34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
1000 Alcan	111	111	111	111		34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
92200 Alcan	211	211	211	211	+	34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
121000 Am Gurr	330	330	330	330	+	34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
1000 Axi	111	111	111	111		34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
151000 Bk Mofort	540	42	42	-	34000 Corel	518	174	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
22400 Bk Mofort	330	330	330	330	+	34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
3200 Bk Mofort	111	111	111	111	+	34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
22300 Bk Mofort	111	111	111	111	+	34000 Corel	518	174	174	174	+	32000 CIBC	512	124	124	124	124	32000 CIBC	512
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INVESTMENT TRUSTS - CONT.

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19

مكتبة الأصيل

INVESTMENT TRUSTS - COIL & GAS -**PER & PRINTING - Cont.**

ES - Cont.

OTHER FINANCIAL

38	—	0.8	1.9	Feb	30.6	325
178	-2.7	4.83	2.8	Oct	May	2.9
183	—	3.5	2.8	May	Nov	14.10
183	—	3.5	2.8	May	Nov	14.10

nc. _____	450	-47	0148a	2
State Dev. _____	28	-	-	
ony _____	328	-70	050c	3

MEDIA

1 Jan Jul	25.11	3323	Fidelity Jan OTC
0 Oct Mar	12.8	3504	Warrants
8 Oct	16.9	3505	First Nat Fin

84	—	5 1/2 %	—	Apr Oct	29 15
8	67	3.0	12	May Nov	29 4 24
89	-2.3	—	—	—	109 44

Long Coll. R.	1025	-	Q12a
Die Wit R.	150	-	Q6a
Marco S.	775	-3.2	Q51c
March Res.	88	-13.3	-

Maxwell Corn	254	—	1
*Metal Bulletin	100	-1.0	
*Metro Radio	100	—	

Y.	paid	Jan	Mar	Lon & Assoc
+	Jan-Jan	2.12	4.45	London Fin
-	-	14.7	15.81	Imp-Lon Forfeiting
				and on Scottish

54	2.3	1.6	Mar	Oct	172
324	12.8	0.8	May	Nov	14102
124	5.25	0.8	Aug	Aug	172

Aug 1978 MS _____ 35 _____ 01726

	Notes	Price	Change
Ansbacher (H)		28	
Brown Shovel		236	-4.2

0.7	Jan Nov	10.3	4161	Santa
2.0	May	2.4	4754	Wire Pac A H
-	Jan Jul	3.6	4367	Templeton Ghr
-	Jan May	27.2	4987	

88	-31	2.78	-	Nov	Dec	20.9
91	—	3.5	-	Apr	Oct	12.8
98	—	0.71%	1.5	Jan	Dec	20.5
12	—	—	—	—	—	20.8

Company classifications are based on those listed for FT-Actuated World Index.

Manganese Size	97	—
Metsec	137	—
Edoms Ashby	28	-1.6
	188	1.2

—	—	485 2428	7 1/2 pc Cv Rd
1.4 Nov	May	16.9 2482	Neobronics
—	—	— 2252	Molden Pl FM

prospectus or other official estimates for 1981.

+Bicycle Toys			
+Erection Hrs.			
+Erection Hrs.			

1.9 Feb Jul 25.11 4017 mDe La Riva

47 4.4 - - -

Continued on next page

NASDAQ NATIONAL MARKET 4.00 pm prices December 20[illegible]

4:00 pm prices December 20

[illegible]

RUSSIA

The FT proposes to publish this survey on **March 26 1992**. The survey will be included in the FT of that day and will be printed in London, Frankfurt, Roubaix, New Jersey and Tokyo. It will be distributed in 160 countries world-wide. For further information about advertising in the survey please contact **Patricia Surridge** in London.
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Data source: BMRC Businessman Survey 1990

MONDAY INTERVIEW

A Tory wet comes home

Sir George Young, the UK housing minister, talks to John Willman

Later this morning, Christmas will open its doors to an expected 1,800 homeless people in London. They will be offered a warm bed, hot meals and a change of clothes for the duration of the holiday, before being turned back out on to the streets. Every year, their plight touches the hearts of millions who enjoy a comfortable Christmas in their own homes. But this year homelessness has a new urgency for many who had thought themselves secure.

The rising tide of repossessions and mortgages seriously in arrears has spread insecurity. More than a quarter of a million homes have been repossessed in the last 10 years, and a similar number of buyers are currently more than six months in arrears. With one in 10 mortgage-holders two months or more in arrears, insecurity has become a part of the experience of buying a home in Britain.

At the centre of the storm is Sir George Young, the 61st "bicycling baronet" promoted to the post of housing minister in November 1990. His task is to find a solution to a problem which chills the heart of more than 150 homeowners.

Without a solution, the Conservatives are vulnerable to the charge that they have betrayed some of the 3.7m families they have tempted into home ownership since 1979. More important, unless the housing market is a necessary condition for restoring the "feel-good factor" which has evaporated for some 9m people with mortgages and which is important in deciding electoral fortunes.

Sir George manages to be optimistic about the outlook: he does not accept that repossessions will continue at the recent rate. Certainly there are more people in arrears, but he points out that this may reflect greater efforts by lenders to keep people in their homes rather than repossessing them. He is optimistic that the arrears position will improve.

"Interest rates have come down 4½ percentage points in the past 15 months and average earnings have gone up about 8 per cent. Most people in work with a mortgage are much better off now. If people have coped up till now, they'll probably survive the next 12 months as the benefit of the lower rates feed through."

He expects the measures agreed with the lenders last Thursday to prevent the repossession of as many as 40,000 homes over the next year. He

welcomes the fact that it has been done with minimal amounts of public money – 250m extra on housing benefit for homeowners whose mortgage payments are converted into rent.

Most of the money to keep people in their homes will come from the lenders and insurers, a mix of public and private money he is keen to promote in other areas of housing policy. And he hopes that the temporary cut in stamp duty on house purchases will restore confidence, tempt buyers back and encourage builders to resume work.

Sir George does not believe that the rising repossessions have laid bare a huge crisis in Britain's housing system.

"The majority of people are better housed than they have ever been," he says. "The condition of the housing stock has risen enormously over the past 20 years and people's housing is not a problem."

Sir George has made clear his desire to tackle the problem of the homeless. Immediately after taking up his post last year, he launched a series of initiatives to provide temporary accommodation and training for about 1,000 people sleeping rough in central London. Some 1,300 beds have been provided out of a target of 3,000, and Sir George reckons that the number sleeping rough in the capital was down around 400 last week – many of them people who resist abandoning their lifestyle on the streets.

Those sleeping rough are only the most visible sign of homelessness, however. About 160,000 families are officially homeless, 50,000 of them living in bed and breakfast accommodation. Sir George wants to see many of the 500,000 empty homes in the UK made available to them, by using housing associations as managing agents.

"It would take the hassle out of renting for the owner: the housing association finds the tenant, underpins the rent, rehires the tenant when the owner wants the property back and returns the property in its original condition. It's a very good deal for the owner which also averts problems such as squatting."

Sir George has even more ambitious hopes: such a regime could underpin a huge increase in the availability of affordable housing by tempting the institutions back into the rented market. "Bricks and mortar earning market rents, professionally managed and underpinned by housing benefit. If



'Repossessions will not continue at the recent rate'

the institutions could be persuaded to make property for rent part of their portfolios, that would restore a source of investment lost in the last 30 years."

He does not neglect the role of the public sector in building homes for rent, however. After a decade in which the number of new social homes – those built by councils and housing associations – had dwindled to about 20,000 a year, he has succeeded in winning Treasury funds which will build three times as many.

But he hopes that far more will be built in other ways – for example by local author-

PERSONAL FILE

1941 Born in Oxford. Educated Eton and Christ Church Oxford.

1966-67 National Economic Development Council.

1967-69 Kober research fellow, University of Surrey.

1969-74 Economic adviser to the Post Office Corporation.

1974 MP for Ealing Acton.

1976-78 Opposition whip.

1979-81 Junior health minister.

1981-86 Junior environment minister.

July 1990 Government whip.

Nov 1990 Housing minister.

ties using the planning system to make private developers provide affordable housing for low-income families on council waiting lists or in temporary accommodation.

"It's a very Conservative approach to meeting housing needs – requiring the private sector to build the homes, rather than expecting the taxpayer to do it. It also produces better balanced developments, with social housing mixed in with owner-occupiers. That produces a society with fewer barriers in it, which is what

my party believes in."

If this all adds up to a more coherent housing policy than it appears from the outside, it may be because Sir George has been thinking about these issues since 1968 when he was elected to Lambeth, south London, council. He served on the housing committee (along with another up-and-coming Conservative, Mr John Major), ending the building of tower blocks, and switching to a policy of piecemeal improvements and upgrading.

It was probably his experience of life in Clapham which helped him acquire a reputation as a man with a common touch, despite his patrician background. He famously prefers beer to claret and rides a bicycle to work rather than driving a ministerial car.

He and his wife Aurelia fostered a series of black children, and their own children – two sons and two daughters – attended the local state schools. He joined the Lambeth community relations council, experience which came in useful when he was given ministerial responsibility for race relations in 1982 (an appointment dubbed by one right-wing backwoodsman as "disgraceful and appalling").

In his early career in government as a junior health minister, he robustly tackled tobacco and alcohol abuse. His subsequent translation to the environment department was seen by some as evidence of the displeasure he had incurred among powerful Conservative supporters whose interests he had attacked.

By 1986, he had acquired the doubtful honour of being the longest-serving junior minister, and was widely tipped for promotion in an autumn reshuffle. Instead he was dropped altogether and used the opportunity to air his criticisms on a range of issues.

Together with Mr Michael Bates, he organised the almost

successful revolt against the poll tax. And he voted consistently against the government over its refusal to increase child benefit in line with inflation.

His return to office as a whip in the summer of 1990 was seen by some as an attempt by Mrs Thatcher to heal rifts within the Conservative party, by others as an astute move to silence an effective critic. Within six months, however, she was gone, and he was back at the environment department as a fully-fledged minister – and stepping into the repossessions whirlwind unleashed by the recession.

Sir George is well-qualified for the task of dealing with the housing problem. Whether his solutions can have the necessary impact before the country goes to the polls remains to be seen. But as the archetypal one-nation Tory, his willingness to interest in social policy could now prove useful to a post-Thatcher Tory party.

The most romantic night of the year

The trappings are all here. The store window Christmas trees with gaily lit, the background hum of Muzak carols in shopping arcades, the occasional Santa loitering on a street corner, and the seasonal re-release on CD single of our Ring and his White Christmas.

But the flash of tinsel and clink of coins deceive. A close examination of a traditional yuletide card – small Santa and cute reindeer in snowy scene – is disorienting. The Christmas message, and it's not meant to be funny, goes: "Remember today is the most important day of the year. What did I just say? I forgot."

The ornamental use of English is meant to be meaningless in Japan and, as there are no compelling religious reasons for a basically Buddhist country to get excited about December 25, card makers can write what they like without much fear of offending the audience.

The same goes for Christmas wrapping. A shaving gift set comes with holly-patterned wrapping paper coloured by a mix of strangely abstract sentiments: "The season's hoary-headed frosts, an odorous chaplet, as in mockery."

Christmas, like the English language, is what you want it to be in Japan. The absence of tradition and the absence of Christians (1.3 per cent of the population) have allowed the country to fashion the celebration into the image of its choice. The result is, depending on which side of the Christmas tree you stand, either an "odorous mockery" of the spiritual heritage or one of the world's most polished representations of the modern commercial Christmas.

For young Japanese, Christmas Eve has become the most romantic night of the year, a feeling enhanced by the misinterpretation of certain Christmas carols. "Silent Night", with its gentle melody and ever-so-soft voices, is often thought to be a sensuous song, creating just the right atmosphere for a young couple to cuddle-up close. It is at such magic moments that a loving boyfriend will hand over a

heart-shaped Tiffany pendant and a pair of diamond earrings.

If the man is truly romantic, the couple will eat Italian food, take in a special Christmas Eve show by a crooner, and spend the night in a waterfront hotel at Yokohama, with the twinkling lights of berthed ships in the distance. The Yokohama Intercontinental has been fully booked for the night of December 24 since September at ¥80,000 a night.

LETTER FROM



TOKYO

for the cheapest suite. The only complication is that Japanese have to work on Christmas Day, and so the fragrant but expensive flavour of the big night evaporates quickly in the stale air and impersonal crush of a crowded commuter train.

Worse than forgetting to book ahead is to spend Christmas Eve alone, or so young Japanese are led to believe. An advertisement for a matchmaking service in a serious magazine declared that "no woman wants to spend this special night by herself" and invited single men to avoid the Christmas rush by ringing the agency immediately. The sad consequences of the successful campaign to turn Santa into Cupid are that the solitary are made to feel unwanted and that the young rich have found the occasion useful for sometimes grotesque displays of wealth.

Christmas has also merged with the traditional corporate end-of-year gift giving and party season, when the department head takes the office staff out for what is supposed to be a rollicking good "bonenak",

literally, "forget the year", celebration at a yakitori restaurant, sharing chicken on a stick.

Until the recent past, Japanese men presumed that their secretaries would pour the beer and laugh at their jokes, funny or not, but television panel programmes are warning that times have changed and that revellers should be wary of "seku hata", that is, sexual harassment. The Shukan Gendai magazine this week published an amusing cartoon showing an apparently meek and polite secretary pouring beer into the lap of his startled department head.

Momentum for gift-giving is provided by the end-of-year bonus, equivalent to three or more months' salary for many workers, and a tempting target for those keen to turn Christmas into a present-buying extravaganza. At this time of year, companies send out family packages of fruit, juice sets and calendars, while family members tend to give each other money in ceremonial envelopes on New Year's Day, when the clan will visit the local shrine or temple in the hope of a prosperous year ahead.

Retailers have recognised that there is clearly an opening for the popularisation of the Christmas stocking, if not for a large sack of high-priced toys. By encouraging the new tradition of presents under the tree and suggesting that husband and wife owe each other a little something on the festive morn, department stores are discovering that Christmas cheer does have its rewards.

But the real restraint on the burgeoning Christmas in Japan is that it is not a holiday. The average employee has trouble finding festive when he or she rises at 6.30 and has the prospect of an uncomfortable 90-minute commute before another productive day at the office and a box lunch. As it says on the candy wrapping paper: "Here's flowers for you, the Margold that goes to bed with the Sun, and with him rises weeping."

Robert Thomson

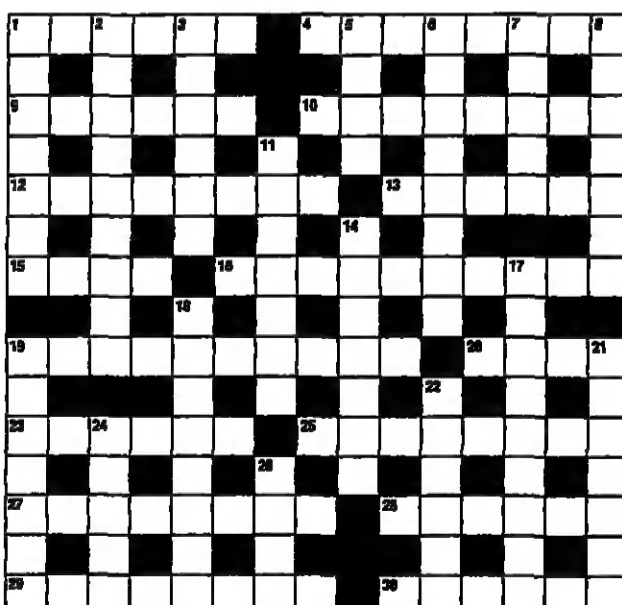
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JOTTER PAD

CROSSWORD

No. 7,730 Set by DANTE



- ACROSS
- Casually raise the volume? (6)
 - Highest score? Fine (3,5)
 - ADC set to review military finances (6)
 - Only men go in at such a meeting (6)
 - Female guard of honour (6)
 - Foreign food provided by Sarah, a French friend (6)
 - Pat her on the knee (4)
 - Be grateful for size in value (10)
 - To get cheaper travel, he avoids paying (3,2,5)
 - It can't be passed in silence (4)
 - Cowardly way to voice protest (6)
 - French officials with authority over the lower classes (8)
 - Relief from hammering (8)
 - Somehow undo the French knot (6)
 - Ad to look-out on the bridge (5)
 - Upper Class taken in by government figure (6)
- DOWN
- Vehicle of half-crazy proposer (7)
 - Early defence in court (3,5)
 - One taking an exam – a very easy one (6)
 - They look round for bears without fear (4)
 - Bird takes fruit by the door (8)
 - Letter that he takes to heart (6)
 - The John chop is a best seller (8)
 - Remains within easy reach of Naples (7)
 - In which a performer has to take a bow (7)
 - Battle to get a gangleader on trial (9)
 - Cyprus, one resolved to be the centre of attraction (8)
 - Plant making two light carriages (3,4)
 - Possibly a Strutt stuffy (7)
 - On the surface, a delivery vehicle (6)
 - Nothing turns up in the border (6)
 - Area of land is left diminished by foot (4)

The solution to the Christmas Crossword will be published with names of winners on Saturday January 4.

Fancy footwork could falter

The campaign for the next French presidential election has just been kicked into noisy life. This fact may have escaped general notice, because the next presidential election is not due until 1995. Moreover, on a different plane of purely French reality, every single political event in France is always measured for its implications for the next French presidential election: this is the consequence of an idiosyncratic top-down constitution, which gives the president powers which are both unusually large and unusually ill-defined. In that sense, the next French presidential election is always with us.

This ever-present campaign has been powered into a higher gear by the recent European Community agreements at Maastricht. These agreements will have to be ratified; but first the government must secure a revision of the constitution, to give the vote in French local elections to residents from other Community countries. This reform will involve a testing parliamentary procedure, or a popular referendum, or possibly both. In the process, due in the second quarter of next year, the French will be plunged into a passionate argument about the future of Europe, the future of France and the future of François Mitterrand, though not necessarily in that order.

The voters will have to go through not one debate, but two. Mr Mitterrand has already given notice of a second constitutional reform, in the second half of the year, to strengthen the powers of parliament and shorten the seven-year term of the presidency. In addition, the parliament may also be asked to change the voting system



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for general elections, so as to introduce an element of proportional representation.

True to form, Mr Mitterrand is still holding his cards very close to his chest. He has not revealed exactly how he will play either of these reform plans. But he will obviously try to use these campaigns to rebuild his sagging popularity and that of his beleaguered government, and to out-maneuvre the conservative opposition. It seems clear that in at least one of the two campaigns he will appeal directly to the electorate in a referendum.

Of course, a referendum can be a risky exercise, especially for a political leader whose authority has plunged to an all-time low. Bankers may admire the rigour of French economic policy and the fall in French inflation but voters are more conscious of unemployment, which is high and rising. When the French are confronted with the ballot paper, they may answer "no" to the questioner, whatever they feel about the question. In 1989 President de Gaulle held a referendum, the only real purpose of which was to appeal for a personal vote of confidence

after the disorders of May 1968. So the people said "no", and Mr de Gaulle resigned.

None of Mr Mitterrand's potential questions will be superfluous, however, and both of his chosen battle-grounds ought to be favourable for a presidential victory. In the first place, French opinion has long swung between the European Community, and the Maastricht agreements can plausibly be presented as a success for Mr Mitterrand's strategy. Many people blame his unpopularity on the fact that he has been there so long: 10 years already, and another four to go. And everybody agrees that public respect for the political system, now very close to zero, can only be rebuilt if the role of the parliament is in some way restored.

Now it would be entirely in character for Mr Mitterrand to try some fancy footwork, to keep the opposition on the hop. He has reserved his right to stay to the end of his present seven-year term; or to go after five years, whichever he so chooses. He has not explained how the powers of parliament are to be increased; above all he has given no glimmer that it might be at the expense of the powers of the presidency.

If he tries to be too clever, he may shoot himself in the foot. But if he plays the game fairly straight, France will have a sustained constitutional debate on the future of the nation state and its relations with the Community.

Now in Britain, the nation Community debate seems to be discussed solely in terms of a simplistic one-way transfer of powers from the nation to the centre. The idea that this transfer requires accompanying reforms in the machinery

of the member state appears not to be considered. There seems to be a self-satisfied assumption on the part of the authorities that existing constitutional arrangements are as good as can be imagined, and must remain unchanged.

Throughout the Community the nation state will, of course, continue to be the essential stage for political action and mediation. But it is self-evident that in none of them are existing constitutional arrangements as good as could be imagined; and it is inherently illogical to pretend that they can be unaffected by the new world post-Maastricht. The longer the British cling to the paradigm of an imperial and centralised state, the more certain it is that they will continue to have a difficult relationship with the Community.

By contrast, the French are acutely conscious that their inherited paradigm, of a Jacobin, centralist, universalist, interventionist, and assimilationist state is quite unsuited to the pluralist world of the Community. They are also aware that it is no longer working very well in domestic terms, and it is almost fashionable to talk of the need to move on to the Sixth Republic.

The irony of the planned presidential-parliamentary reform is in its timing. Mr Mitterrand was largely able to determine the speed and the objectives of the Maastricht negotiations because his presidential authority was untrammelled by the National Assembly. If he had been obliged, like Mr John Major, to seek parliamentary approval beforehand, he might not have been able to push the negotiations through to their conclusion.

BASE LENDING RATES

Bank	%	Bank	%	Bank	%
Adams & Company	10.5	Credit Lyonnais	10.5	McNicol's Bank Ltd	10.5
Allied Irish Bank	10.5	Cyprus Popular Bank	10.5	Midland Bank	10.5
AIB Bank	10.5	Deutsche Bank AG	10.5	Montagu Bank	10.5
Barclays Bank	10.5	Edinburgh & London	10.5	NatWest Bank	10.5
Bank of America	10.5	Equitable Bank Ltd	10.5	Northern Bank Ltd	10.5
Bank of Canada	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of China	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of India	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Japan	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Korea	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Malaysia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Mexico	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of New Zealand	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Oman	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Persia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Portugal	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Rangoon	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Saudi Arabia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Singapore	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of South Africa	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Sri Lanka	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Swaziland	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Tanzania	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Thailand	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Tonga	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Trinidad	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Tuvalu	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Uganda	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Vanuatu	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Zambia	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5
Bank of Zimbabwe	10.5	First National Bank	10.5	Paragon Bank Ltd	10.5